

## PARKS & RECREATION

All of the budgets under the Parks & Recreation Services Department are included in this section, providing a comprehensive view of these services and programs. The budget for the Pierce County Fair, which is an external entity, is included in the Other Programs & Services section.

### DEPARTMENT BUDGETS

| Department Name                     | 2009<br>Budget       | 2010<br>Budget       | Absolute<br>Change    | Percent<br>Change |
|-------------------------------------|----------------------|----------------------|-----------------------|-------------------|
| Conservation Futures Fund           | \$ 3,786,670         | \$ 6,715,730         | \$ 2,929,060          | 77.4 %            |
| Golf Courses Fund                   | 2,010,440            | 1,990,000            | (20,440)              | (1.0)             |
| Parks and Recreation Services       | 6,334,630            | 6,009,740            | (324,890)             | (5.1)             |
| Parks Construction Fund             | 5,282,990            | 1,250,000            | (4,032,990)           | (76.3)            |
| Parks Impact Fee Fund               | 570,160              | 579,880              | 9,720                 | 1.7               |
| Parks Sales Tax Fund                | 4,230,030            | 3,218,550            | (1,011,480)           | (23.9)            |
| Paths and Trails Fund               | 4,541,370            | 1,050,380            | (3,490,990)           | (76.9)            |
| Second Reet Parks Fund              | 4,256,970            | 690,860              | (3,566,110)           | (83.8)            |
| <b>Total Parks &amp; Recreation</b> | <b>\$ 31,013,260</b> | <b>\$ 21,505,140</b> | <b>\$ (9,508,120)</b> | <b>(30.7) %</b>   |

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## PARKS SPECIAL REVENUE FUNDS - CAPITAL IMPROVEMENTS AND MAINTENANCE SUMMARY

| Activity/Project                              | Prog | Funding Source    |                     |                   |                   |                   | Totals              |
|---|------|-------------------|---------------------|-------------------|-------------------|-------------------|---------------------|
|   |      | Paths & Trails    | Parks Sales Tax     | Parks Constr Fund | Parks Impact Fees | Second REET Parks |                     |
| <b>GMA Capital Improvements</b>               |      |                   |                     |                   |                   |                   |                     |
| <b>Trails</b>                                 |      |                   |                     |                   |                   |                   |                     |
| Cushman Trail Phase 2                         | 4932 | \$ —              | \$ —                | \$ —              | \$ 125,000        | \$ —              | \$ 125,000          |
| Foothills Trail Buckley to South Prairie      | 4911 | —                 | —                   | —                 | 375,000           | —                 | 375,000             |
| Foothills Trail Cascade Junction to Carbonado | 4924 | —                 | —                   | —                 | 65,000            | —                 | 65,000              |
| <b>Subtotal Trails</b>                        |      | —                 | —                   | —                 | <b>565,000</b>    | —                 | <b>565,000</b>      |
| <b>Parks &amp; Facilities</b>                 |      |                   |                     |                   |                   |                   |                     |
| Ashford Park                                  | 4967 | —                 | 100,000             | —                 | —                 | —                 | 100,000             |
| Lake Tapps Raft Area                          | 4917 | —                 | 100,000             | —                 | —                 | —                 | 100,000             |
| Sprinker Facility Improvements - Design       | 4977 | —                 | 500,000             | —                 | —                 | 500,000           | 1,000,000           |
| <b>Subtotal Parks &amp; Facilities</b>        |      | —                 | <b>700,000</b>      | —                 | —                 | <b>500,000</b>    | <b>1,200,000</b>    |
| <b>Total GMA Capital Improvements</b>         |      | —                 | <b>700,000</b>      | —                 | <b>565,000</b>    | <b>500,000</b>    | <b>1,765,000</b>    |
| <b>Other Activities</b>                       |      |                   |                     |                   |                   |                   |                     |
| Ashford Park Maintenance                      | 4102 | —                 | 144,450             | —                 | —                 | —                 | 144,450             |
| Carbon River Property Maintenance             | 4115 | —                 | 127,030             | —                 | —                 | —                 | 127,030             |
| Cross Property Maintenance                    | 4145 | —                 | 14,220              | —                 | —                 | —                 | 14,220              |
| Debt Service                                  |      | —                 | 792,530             | —                 | —                 | —                 | 792,530             |
| GH Peninsula Parks Maintenance                | 4135 | —                 | 99,620              | —                 | —                 | —                 | 99,620              |
| Heritage Park Rec @ So Hill - Maintenance     | 4120 | —                 | 588,110             | —                 | —                 | —                 | 588,110             |
| Narrows Property-Rd Maintenance               | 4960 | —                 | —                   | 50,000            | —                 | —                 | 50,000              |
| Parks Maintenance Misc                        |      | —                 | 100,000             | —                 | —                 | —                 | 100,000             |
| Regional Planning & Admin Support             |      | 208,230           | 165,030             | —                 | 14,880            | 190,860           | 579,000             |
| South Hill Community Park Maintenance         | 4116 | —                 | 62,560              | —                 | —                 | —                 | 62,560              |
| Sprinker Recreation Center Support            | 4225 | —                 | 300,000             | —                 | —                 | —                 | 300,000             |
| Trail Maintenance                             |      | 152,150           | 125,000             | —                 | —                 | —                 | 277,150             |
| <b>Total</b>                                  |      | <b>\$ 360,380</b> | <b>\$ 3,218,550</b> | <b>\$ 50,000</b>  | <b>\$ 579,880</b> | <b>\$ 690,860</b> | <b>\$ 4,899,670</b> |

Note: this summary excludes the "double-counting" of expenses which occurs when monies are transferred from one fund to another in order to aggregate project capital costs into a single fund (such as the Parks Construction Fund).

**PARKS CONSTRUCTION PROJECT SUMMARY**

| Prog                          | Project Name                          | Estimated Project Total Cost | Expended through 12/31/2008 | 2009 Estimate       | 2010 Budget         | Future Expenditures |
|-------------------------------|---------------------------------------|------------------------------|-----------------------------|---------------------|---------------------|---------------------|
| <b>Trails</b>                 |                                       |                              |                             |                     |                     |                     |
| 4932                          | Cushman Trail Phase 2                 | \$ 5,550,597                 | \$ 1,978,407                | \$ 2,573,100        | \$ 125,000          | \$ 874,090          |
| 4911                          | Fthls Trl Buckley to South Prairie    | 5,054,884                    | 3,842,594                   | 809,980             | 375,000             | 27,310              |
| 4924                          | Fthls Trl Cascade Jtn/Carbonado       | 1,388,351                    | 1,313,351                   | 10,000              | 65,000              | —                   |
| <b>Parks &amp; Facilities</b> |                                       |                              |                             |                     |                     |                     |
| 4967                          | Ashford Park                          | 3,377,773                    | 1,630,893                   | 1,621,880           | 100,000             | 25,000              |
| 4917                          | Lake Tapps Raft Area                  | 104,820                      | —                           | 4,820               | 100,000             | —                   |
| 4977                          | Sprinker Facility Improvements-Design | 2,163,793                    | 284,463                     | 470,640             | 1,000,000           | 408,690             |
| <b>Projects Total</b>         |                                       | <b>\$ 17,640,218</b>         | <b>\$ 9,049,708</b>         | <b>\$ 5,490,420</b> | <b>\$ 1,765,000</b> | <b>\$ 1,335,090</b> |



# CONSERVATION FUTURES FUND

*Special Revenue Fund*

*The mission of the Conservation Futures Program is to provide a reliable and predictable source of funds to help acquire interests in open space, habitat areas, wetlands, and farm, agricultural, and timberlands in unincorporated and incorporated areas of Pierce County.*

**DEPARTMENTAL SUMMARY:**

Parks and Recreation Services manages the Conservation Futures Fund, which was established by the County Council in 1991. The property tax levy is intended to provide a reliable and predictable source of funds to help preserve open space in both the unincorporated and incorporated areas of the County. Open space land acquisition applications for the use of this property tax levy are submitted by local jurisdictions and citizens. Citizen and staff committees review all applications and recommend to the Pierce County Council approval of qualifying projects.

**BUDGET**

The 2010 Conservation Futures budget includes:

**HIGHLIGHTS:**

- a) Bond Debt Service .....\$1,547,480
  - b) Land Purchases (unspecified)..... 4,500,000
  - c) Meridian Park operations and maintenance ..... 425,630
  - d) General Administration Expenses .....242,620
- \$6,715,730

## FUNDING SOURCES

|                               | 2007<br>Actual      | 2008<br>Actual      | 2009<br>Budget      | 2010<br>Budget      | Absolute<br>Change  | Percent<br>Change |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| Est Use of Begin Fund Balance | \$ —                | \$ —                | \$ 6,750            | \$ 2,853,140        | \$ 2,846,390        | 42,168.7 %        |
| Taxes                         | 3,368,900           | 3,478,151           | 3,639,710           | 3,728,880           | 89,170              | 2.4               |
| Intergovernmental Revenue     | 1,415               | —                   | —                   | —                   | —                   | —                 |
| Charges for Services          | 6,017               | 7,526               | 8,000               | 8,000               | —                   | —                 |
| Miscellaneous Revenue         | 285,313             | 232,760             | 127,210             | 120,710             | (6,500)             | (5.1)             |
| Other Financing Sources       | 7,897               | 271,799             | 5,000               | 5,000               | —                   | —                 |
| <b>Total</b>                  | <b>\$ 3,669,542</b> | <b>\$ 3,990,236</b> | <b>\$ 3,786,670</b> | <b>\$ 6,715,730</b> | <b>\$ 2,929,060</b> | <b>77.4 %</b>     |

*Conservation Futures Fund*

**EXPENDITURES**

|                            | 2007<br>Actual      | 2008<br>Actual      | 2009<br>Budget      | 2010<br>Budget      | Absolute<br>Change  | Percent<br>Change |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| Salaries & Wages           | \$ 216,865          | \$ 245,445          | \$ 231,240          | \$ 304,970          | \$ 73,730           | 31.9 %            |
| Personnel Benefits         | 70,460              | 84,840              | 82,140              | 104,300             | 22,160              | 27.0              |
| Supplies                   | 50,875              | 51,112              | 26,800              | 25,100              | (1,700)             | (6.3)             |
| Other Services & Charges   | 275,923             | 563,844             | 146,090             | 230,270             | 84,180              | 57.6              |
| Intergovernmental Services | —                   | —                   | 3,510               | 3,610               | 100                 | 2.8               |
| Capital Outlays            | 98,045              | 4,042,294           | 1,748,190           | 4,500,000           | 2,751,810           | 157.4             |
| Debt Service-Principal     | 1,548,945           | 1,544,279           | 1,548,700           | 1,547,480           | (1,220)             | (0.1)             |
| <b>Total</b>               | <b>\$ 2,261,113</b> | <b>\$ 6,531,814</b> | <b>\$ 3,786,670</b> | <b>\$ 6,715,730</b> | <b>\$ 2,929,060</b> | <b>77.4 %</b>     |

**STAFFING SUMMARY**

|                           | 2005<br>FTE | 2006<br>FTE | 2007<br>FTE | 2008<br>FTE | 2009<br>FTE | 2010<br>FTE |
|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Resource Stewardship Supt | —           | 0.50        | 0.50        | 0.50        | 0.65        | 0.65        |
| Recreation Supervisor     | —           | —           | 1.00        | 1.00        | 1.00        | 1.00        |
| Parks Maintenance Tech    | —           | —           | 1.00        | 1.00        | 1.00        | 1.00        |
| Office Assistant          | 0.50        | 0.50        | 0.50        | 0.50        | 0.50        | 1.50        |
| Planner                   | 0.50        | —           | —           | —           | —           | —           |
| <b>Total</b>              | <b>1.00</b> | <b>1.00</b> | <b>3.00</b> | <b>3.00</b> | <b>3.15</b> | <b>4.15</b> |

# GOLF COURSES FUND

## Enterprise Fund

*The mission of the Golf Program is to provide quality golf services and facilities through sound planning, effective deployment of human resources, equipment and materials, and careful and efficient financial management.*

**DEPARTMENTAL SUMMARY:**

Parks and Recreation Services operates two golf courses which are budgeted and accounted for in a separate self-supporting enterprise fund. Course maintenance and improvement costs are paid for out of the golf course fund. The pro shop operation of both golf courses is contracted to a concessionaire, while maintenance and improvements are done by Pierce County.

Lake Spanaway Golf Course is a 160 acre, 18 hole championship play course, located in south Pierce County. The course was constructed 27 years ago with most of the majestic Douglas Fir trees left in place. Lake Spanaway Golf Course contains a pro shop, restaurant and full sized covered driving range.

Fort Steilacoom Golf Course is a 105 acre, nine hole golf course of medium length located in the Lakewood area north of Western State Hospital. This golf course caters to the intermediate golfer.

**BUDGET HIGHLIGHTS:**

The 2010 Golf Courses Fund budget is very close to that of 2009. It simply reflects normal operating expenses and repairs (adjusted for inflation), and modest fee increases.

### FUNDING SOURCES

|                           | 2007<br>Actual      | 2008<br>Actual      | 2009<br>Budget      | 2010<br>Budget      | Absolute<br>Change | Percent<br>Change |
|---------------------------|---------------------|---------------------|---------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenue | \$ 14,932           | \$ 7,341            | \$ —                | \$ —                | \$ —               | — %               |
| Charges for Services      | 1,881,211           | 1,948,166           | 2,010,440           | 1,990,000           | (20,440)           | (1.0)             |
| Miscellaneous Revenue     | 3,319               | (3,962)             | —                   | —                   | —                  | —                 |
| Other Financing Sources   | 144,548             | 405,537             | —                   | —                   | —                  | —                 |
| <b>Total</b>              | <b>\$ 2,044,010</b> | <b>\$ 2,357,082</b> | <b>\$ 2,010,440</b> | <b>\$ 1,990,000</b> | <b>\$ (20,440)</b> | <b>(1.0) %</b>    |

### PROGRAM EXPENDITURES

|                            | 2009<br>FTE | 2010<br>FTE | 2009<br>Budget      | 2010<br>Budget      | Absolute<br>Change | Percent<br>Change |
|----------------------------|-------------|-------------|---------------------|---------------------|--------------------|-------------------|
| Spanaway Lake - Operations | 7.20        | 7.20        | \$ 1,661,030        | \$ 1,640,960        | \$ (20,070)        | (1.2) %           |
| Ft Steilacoom - Operations | 1.83        | 1.83        | 349,410             | 349,040             | (370)              | (0.1)             |
| <b>Total</b>               | <b>9.03</b> | <b>9.03</b> | <b>\$ 2,010,440</b> | <b>\$ 1,990,000</b> | <b>\$ (20,440)</b> | <b>(1.0) %</b>    |

*Golf Courses Fund*

**STAFFING SUMMARY**

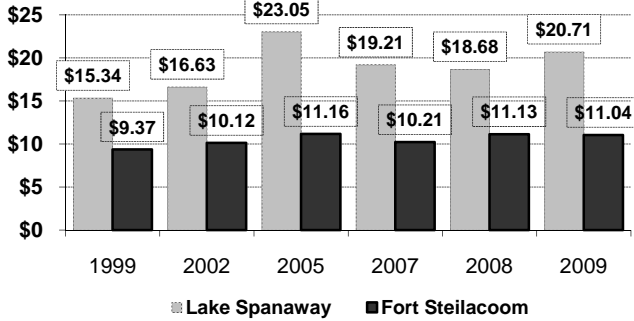
|                         | <b>2005<br/>FTE</b> | <b>2006<br/>FTE</b> | <b>2007<br/>FTE</b> | <b>2008<br/>FTE</b> | <b>2009<br/>FTE</b> | <b>2010<br/>FTE</b> |
|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Golf Course Coordinator | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                | 2.00                |
| Golf Supervisor         | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                |
| Parks Maintenance Tech  | 5.33                | 5.13                | 6.13                | 6.13                | 5.63                | 5.63                |
| Office Assistant        | 0.40                | 0.40                | 0.40                | 0.40                | 0.40                | 0.40                |
| Planner                 | 0.05                | —                   | —                   | —                   | —                   | —                   |
| <b>Total</b>            | <b>8.78</b>         | <b>8.53</b>         | <b>9.53</b>         | <b>9.53</b>         | <b>9.03</b>         | <b>9.03</b>         |

**WORKLOAD SERVICE DATA**

|                                   | <b>Unit of<br/>Measure</b> | <b>2005<br/>Actual</b> | <b>2006<br/>Actual</b> | <b>2007<br/>Actual</b> | <b>2008<br/>Actual</b> | <b>2009<br/>Estimate</b> | <b>2010<br/>Estimate</b> |
|-----------------------------------|----------------------------|------------------------|------------------------|------------------------|------------------------|--------------------------|--------------------------|
| <b>Lake Spanaway Golf Course</b>  |                            |                        |                        |                        |                        |                          |                          |
| Rounds of Golf                    | Admission                  | 33,303                 | 40,731                 | 44,107                 | 46,760                 | 45,140                   | 45,250                   |
| Golf Car Rentals                  | Rental                     | 10,315                 | 10,394                 | 13,002                 | 14,026                 | 13,255                   | 13,550                   |
| Driving Range                     | Admission                  | 18,651                 | 21,676                 | 46,173                 | 54,929                 | 58,774                   | 60,100                   |
| Golf Lessons                      | Participant                | 119                    | 440                    | 196                    | 69                     | 59                       | 60                       |
| <b>Ft. Steilacoom Golf Course</b> |                            |                        |                        |                        |                        |                          |                          |
| Rounds of Golf                    | Admission                  | 22,756                 | 24,693                 | 23,440                 | 23,306                 | 24,344                   | 23,400                   |
| Golf Cart Rental                  | Rental                     | 5,592                  | 6,501                  | 5,578                  | 5,642                  | 5,469                    | 5,560                    |

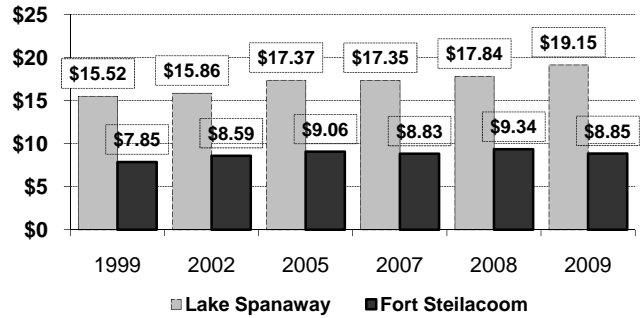
**BUDGET RATIOS**

**Operating Expense per Round**



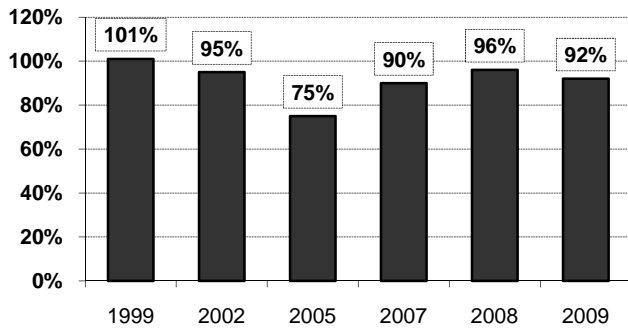
❖ From 1999 to 2009 the operating cost per round of golf, excluding costs of the management company, increased 35% at Lake Spanaway and increased 18% at Fort Steilacoom, unadjusted for inflation. The ten year averages are \$18.42 at Lake Spanaway and \$10.70 at Fort Steilacoom.

**Operating Revenue per Round**



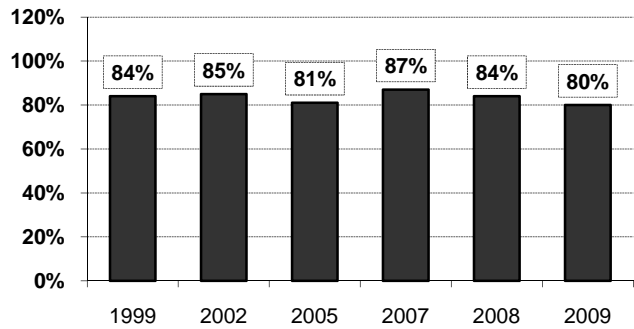
❖ From 1999 to 2009 the revenue per round of golf, excluding revenues paid to the management company, increased 23% at Lake Spanaway and increased 13% at Fort Steilacoom, unadjusted for inflation. The ten year averages are \$17.12 at Lake Spanaway and \$8.66 at Fort Steilacoom.

**Percent of Operating Self-Support  
Lake Spanaway**



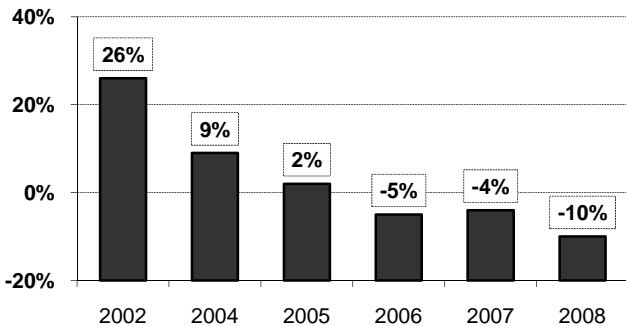
❖ From 1999 to 2009 the extent of self-support at Lake Spanaway decreased 9%. The ten year average is 94%.

**Percent of Operating Self-Support  
Fort Steilacoom**



❖ From 1999 to 2009 the extent of self-support at Fort Steilacoom decreased 4%. The ten year average is 82%.

**Unrestricted Assets to Operating  
Revenue**



❖ From 2002 to 2008 the unrestricted assets of the Golf Courses fund at year-end, compared to total operating revenue for the year, decreased to 139%. The seven year average is 5%. Data is not available prior to 2002.

*Golf Courses Fund*

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# PARKS AND RECREATION SERVICES

## General Fund

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*The mission of the Department of Parks and Recreation, as a regional provider, is to deliver quality recreation opportunities through a well-managed comprehensive network of parks, trails, open space and recreational facilities for the residents of Pierce County. This can be accomplished through creative partnerships, effective planning, competent and well-trained staff, and through efficient financial management.*

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### DEPARTMENTAL SUMMARY:

The Parks and Recreation Services Department provides leisure/facility services to residents of Pierce County. The parks division maintains over 3,452 acres at 47 park sites, which include two community centers, four boat launch sites, 34 miles of trails and a large variety of passive and active facilities. Several sites are committed to remain in their natural state without development.

The recreation division provides programs which include athletics, tournaments, youth and adult sports teams and leagues, arts, touring services, youth camps, special needs and inclusion programming, tennis, badminton, pickle ball, golf, bicycling, skateboarding, ice skating, figure skating and hockey, cooperative play for families, snow skiing, walks, runs and environmental projects. In addition, the recreation division offers several community-wide/regional special events such as Fantasy Lights at Spanaway Park, Reflections Ice Show, Tour de Pierce family bicycle ride, and the Classic Car Show. Partnerships with local school districts, community groups and businesses play an important role in enhancing our department's ability to deliver quality parks and recreation services. Volunteers working in the recreation programs are relied upon for their enthusiasm and knowledge which allows us to offer programs that can meet the needs of a unique and culturally diverse population in Pierce County. Nearly 100 contractual agreements are administered each year for recreation programs designed to be self-supporting with money generated from fees, grants and donations. Over 3,300,000 people are served annually by Pierce County Parks and Recreation facilities, events and activities.

### BUDGET HIGHLIGHTS:

The 2010 General Fund budget for Parks and Recreation is 5.1% below 2009. This budget reflects:

- a) The reduction of 2.1 positions (mostly transferred to support other fund activities);
- b) Large reductions in extra hire/seasonal staff, repairs, supplies, and vehicle operating expenses. This will result in numerous maintenance and program cutbacks, including "closing" many parks;
- c) An operating transfer from the Parks Sales Tax fund to support Sprinkler operations; and
- d) Fee increases, including parking fees at Spanaway.

*Parks and Recreation Services*

| <b>FUNDING SOURCES</b>   |                        |                        |                        |                        |                            |                           |
|--------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|---------------------------|
|                          | <b>2007<br/>Actual</b> | <b>2008<br/>Actual</b> | <b>2009<br/>Budget</b> | <b>2010<br/>Budget</b> | <b>Absolute<br/>Change</b> | <b>Percent<br/>Change</b> |
| General Fund Support     | \$ 4,485,040           | \$ 4,732,956           | \$ 4,197,600           | \$ 3,777,700           | \$ (419,900)               | (10.0) %                  |
| Grants/Intergovernmental | 120,765                | 79,649                 | 94,250                 | 370,000                | (24,250)                   | (25.7)                    |
| Fees/Charges             | 1,777,932              | 1,751,685              | 2,042,780              | 1,862,040              | 119,260                    | 5.8                       |
| <b>Total</b>             | <b>\$ 6,383,737</b>    | <b>\$ 6,564,290</b>    | <b>\$ 6,334,630</b>    | <b>\$ 6,009,740</b>    | <b>\$ (324,890)</b>        | <b>(5.1) %</b>            |

| <b>PROGRAM EXPENDITURES</b> |                     |                     |                        |                        |                            |                           |
|-----------------------------|---------------------|---------------------|------------------------|------------------------|----------------------------|---------------------------|
|                             | <b>2009<br/>FTE</b> | <b>2010<br/>FTE</b> | <b>2009<br/>Budget</b> | <b>2010<br/>Budget</b> | <b>Absolute<br/>Change</b> | <b>Percent<br/>Change</b> |
| Administration              | 12.25               | 10.75               | \$ 1,738,310           | \$ 1,620,680           | \$ (117,630)               | (6.8) %                   |
| Recreation                  | 4.55                | 4.55                | 989,680                | 920,330                | (69,350)                   | (7.0)                     |
| Community Centers           | 2.35                | 2.35                | 364,830                | 359,020                | (5,810)                    | (1.6)                     |
| Parks Maintenance           | 19.75               | 19.13               | 3,241,810              | 3,109,710              | (132,100)                  | (4.1)                     |
| <b>Total</b>                | <b>38.90</b>        | <b>36.78</b>        | <b>\$ 6,334,630</b>    | <b>\$ 6,009,740</b>    | <b>\$ (324,890)</b>        | <b>(5.1) %</b>            |

| <b>STAFFING SUMMARY</b>      |                     |                     |                     |                     |                     |                     |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
|                              | <b>2005<br/>FTE</b> | <b>2006<br/>FTE</b> | <b>2007<br/>FTE</b> | <b>2008<br/>FTE</b> | <b>2009<br/>FTE</b> | <b>2010<br/>FTE</b> |
| Dir - Parks & Recreation     | 0.80                | 0.80                | 0.80                | 0.80                | 0.80                | 0.80                |
| Recreation Superintendent    | 0.90                | 0.90                | 0.90                | 0.90                | 0.90                | 0.90                |
| Superintendent of Parks      | 0.90                | 0.90                | 0.90                | 0.90                | 0.90                | 0.90                |
| Superintendent - Admin Svcs  | —                   | —                   | —                   | —                   | 0.55                | 0.55                |
| Community Center Manager     | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                |
| Parks Supervisor             | 1.00                | 1.00                | 1.65                | 2.00                | 2.00                | 2.00                |
| Recreation Supervisor        | 3.00                | 3.00                | 3.00                | 3.00                | 3.00                | 3.00                |
| Parks Specialist             | —                   | —                   | 3.00                | 3.00                | 2.48                | 2.29                |
| Parks Maintenance Tech       | 20.60               | 16.31               | 14.31               | 13.60               | 14.12               | 14.19               |
| Community Center Maint Coord | —                   | —                   | —                   | 1.00                | 1.00                | 1.00                |
| Community Center Rec Coord   | 1.00                | 1.00                | 2.00                | 2.00                | 2.00                | 2.00                |
| Ice Skating Coord            | 0.78                | 0.78                | 0.78                | 0.78                | 0.78                | 0.78                |
| Ice Skating Program Coord    | 0.77                | 0.77                | 0.77                | 0.77                | 0.77                | 0.77                |
| Office Assistant             | 8.35                | 8.85                | 7.85                | 7.85                | 7.85                | 6.60                |
| Resource Stewardship Supt    | —                   | 0.40                | 0.40                | 0.40                | 0.25                | —                   |
| Custodian                    | 1.00                | 1.50                | 1.50                | 1.50                | 0.50                | —                   |
| Admin Prog Manager           | 0.55                | 0.55                | 0.55                | 0.55                | —                   | —                   |
| Parks & Rec Planner          | 1.00                | 1.00                | 1.00                | 1.00                | —                   | —                   |
| Facilities Maint Supervisor  | 1.00                | 0.65                | —                   | —                   | —                   | —                   |
| Planner                      | 0.40                | —                   | —                   | —                   | —                   | —                   |
| <b>Total</b>                 | <b>43.05</b>        | <b>39.41</b>        | <b>40.41</b>        | <b>41.05</b>        | <b>38.90</b>        | <b>36.78</b>        |

*Parks and Recreation Services*

**EXPENDITURE BY ACTIVITY**

|                                      | Prog        | 2009<br>Budget     | 2009<br>Revenue    | 2009 General<br>Fund Support | 2010<br>Budget     | 2010<br>Revenue    | 2010 General<br>Fund Support |
|--------------------------------------|-------------|--------------------|--------------------|------------------------------|--------------------|--------------------|------------------------------|
| <b>Administration</b>                |             |                    |                    |                              |                    |                    |                              |
| Administrative Office                | 4101        | \$ 847,050         | \$ 53,470          | \$ 793,580                   | \$ 809,570         | \$ 55,150          | \$ 754,420                   |
| Facility Planning                    | 4103        | 84,280             | —                  | 84,280                       | —                  | —                  | —                            |
| <b>Subtotal</b>                      |             | <b>931,330</b>     | <b>53,470</b>      | <b>877,860</b>               | <b>809,570</b>     | <b>55,150</b>      | <b>754,420</b>               |
| <b>Lakewood Community Center</b>     | <b>4385</b> | <b>328,490</b>     | <b>123,730</b>     | <b>204,760</b>               | <b>329,360</b>     | <b>134,670</b>     | <b>194,690</b>               |
| <b>Parks</b>                         |             |                    |                    |                              |                    |                    |                              |
| Maintenance-East Area Shop           | 4106        | 367,230            | —                  | 367,230                      | 385,970            | —                  | 385,970                      |
| Riverside Park                       | 4108        | —                  | 1,200              | (1,200)                      | 18,870             | 1,650              | 17,220                       |
| Gonyea Playfield                     | 4109        | 104,720            | 5,000              | 99,720                       | 92,270             | 4,800              | 87,470                       |
| East Area Small Parks                | 4110        | 51,740             | 1,600              | 50,140                       | 34,650             | —                  | 34,650                       |
| Spanaway Park                        | 4111        | 412,410            | 33,800             | 378,610                      | 379,860            | 29,800             | 350,060                      |
| Frontier Park                        | 4112        | 446,190            | 90,490             | 355,700                      | 405,500            | 86,290             | 319,210                      |
| Dawson Playfield                     | 4113        | 69,910             | 1,000              | 68,910                       | 71,630             | 500                | 71,130                       |
| Ft Steilacoom Park                   | 4118        | 199,120            | —                  | 199,120                      | 231,600            | —                  | 231,600                      |
| Lakewood Small Parks                 | 4128        | 8,640              | 1,000              | 7,640                        | 6,470              | 1,000              | 5,470                        |
| Lake Tapps Park                      | 4761        | 315,130            | 93,250             | 221,880                      | 271,860            | 108,500            | 163,360                      |
| <b>Subtotal Parks</b>                |             | <b>1,975,090</b>   | <b>227,340</b>     | <b>1,747,750</b>             | <b>1,898,680</b>   | <b>232,540</b>     | <b>1,666,140</b>             |
| <b>Recreation Programs</b>           |             |                    |                    |                              |                    |                    |                              |
| Recreation Program General           | 4401        | 306,780            | —                  | 306,780                      | 297,400            | —                  | 297,400                      |
| Teen Programs                        | 4406        | 4,000              | 4,800              | (800)                        | 3,350              | 3,000              | 350                          |
| Sports Camp Contracts                | 4410        | 23,560             | 27,300             | (3,740)                      | 27,210             | 27,600             | (390)                        |
| Cooperative Play Programs            | 4414        | 4,160              | 3,100              | 1,060                        | —                  | —                  | —                            |
| Special Populations Camps            | 4418        | 36,100             | 31,500             | 4,600                        | —                  | —                  | —                            |
| Track Program                        | 4419        | 11,460             | 13,000             | (1,540)                      | 6,450              | 10,000             | (3,550)                      |
| Fun, Fitness, Sports Camp            | 4420        | 100                | —                  | 100                          | —                  | —                  | —                            |
| Adult Leagues                        | 4423        | 86,910             | 162,000            | (75,090)                     | 85,970             | 146,200            | (60,230)                     |
| Companionship Project                | 4431        | 88,720             | 84,220             | 4,500                        | 61,040             | 73,850             | (12,810)                     |
| Alpine Ski School                    | 4435        | 2,010              | 2,400              | (390)                        | 3,000              | 4,000              | (1,000)                      |
| Youth Leagues                        | 4436        | 41,710             | 57,500             | (15,790)                     | 32,950             | 47,300             | (14,350)                     |
| Special Events                       | 4440        | 21,250             | 21,750             | (500)                        | 20,670             | 22,010             | (1,340)                      |
| Companionship - PCHS                 | 4442        | 32,890             | 12,530             | 20,360                       | 12,140             | 12,150             | (10)                         |
| Fantasy Lights                       | 4980        | 227,710            | 255,000            | (27,290)                     | 245,580            | 256,000            | (10,420)                     |
| <b>Subtotal Recreation Programs</b>  |             | <b>887,360</b>     | <b>675,100</b>     | <b>212,260</b>               | <b>795,760</b>     | <b>602,110</b>     | <b>193,650</b>               |
| <b>Sheriff/Parks Overtime</b>        | <b>0028</b> | <b>52,030</b>      | <b>—</b>           | <b>52,030</b>                | <b>—</b>           | <b>—</b>           | <b>—</b>                     |
| <b>Sprinkler Recreation Center</b>   |             |                    |                    |                              |                    |                    |                              |
| Sprinkler Recreation Center          | 4225        | 1,707,280          | 887,240            | 820,040                      | 1,732,530          | 1,054,970          | 677,560                      |
| SRC Recreation Classes               | 4226        | 39,030             | 55,200             | (16,170)                     | 52,460             | 60,000             | (7,540)                      |
| Ice Arena Concession                 | 4228        | 200                | 4,000              | (3,800)                      | 200                | 2,500              | (2,300)                      |
| SRC Sports Clinics                   | 4229        | 2,730              | 3,450              | (720)                        | 2,500              | 3,000              | (500)                        |
| SRC Tournaments                      | 4230        | 18,810             | 28,000             | (9,190)                      | 24,810             | 25,000             | (190)                        |
| SRC Outside Maintenance              | 4231        | 381,840            | 36,560             | 345,280                      | 355,920            | 26,900             | 329,020                      |
| SRC Outside Concessions              | 4232        | 640                | 5,000              | (4,360)                      | 400                | 6,000              | (5,600)                      |
| SRC Special Events                   | 4234        | 9,800              | 37,940             | (28,140)                     | 7,550              | 29,200             | (21,650)                     |
| <b>Subtotal Sprinkler Rec Center</b> |             | <b>2,160,330</b>   | <b>1,057,390</b>   | <b>1,102,940</b>             | <b>2,176,370</b>   | <b>1,207,570</b>   | <b>968,800</b>               |
| <b>Grand Total</b>                   |             | <b>\$6,334,630</b> | <b>\$2,137,030</b> | <b>\$4,197,600</b>           | <b>\$6,009,740</b> | <b>\$2,232,040</b> | <b>\$3,777,700</b>           |

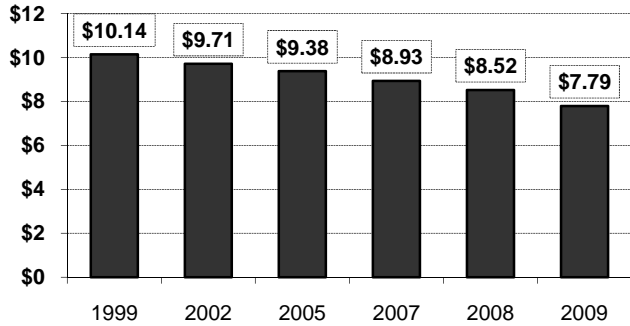
*Parks and Recreation Services*

**WORKLOAD SERVICE DATA**

|                                   | <b>Unit of Measure</b> | <b>2005 Actual</b> | <b>2006 Actual</b> | <b>2007 Actual</b> | <b>2008 Actual</b> | <b>2009 Estimate</b> | <b>2010 Estimate</b> |
|-----------------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|----------------------|----------------------|
| <b>Land</b>                       |                        |                    |                    |                    |                    |                      |                      |
| Regional Parks                    | acres                  | —                  | —                  | —                  | 320                | 320                  | 320                  |
| County Parks                      | acres                  | —                  | —                  | —                  | 210                | 210                  | 210                  |
| Local Parks                       | acres                  | —                  | —                  | —                  | 71                 | 71                   | 71                   |
| Special Use Facilities            | acres                  | —                  | —                  | —                  | 90                 | 90                   | 90                   |
| Resource Conservancy Parks        | acres                  | —                  | —                  | —                  | 212                | 212                  | 212                  |
| Linear Parks/Trails               | acres                  | —                  | —                  | —                  | 459                | 459                  | 459                  |
| Undeveloped Sites                 | acres                  | —                  | —                  | —                  | 2,510              | 2,510                | 2,510                |
| Cemeteries                        | acres                  | —                  | —                  | —                  | 5                  | 5                    | 5                    |
| <b>Recreation Programs</b>        |                        |                    |                    |                    |                    |                      |                      |
| Youth/Adult Athletics             | Teams                  | 486                | 500                | 504                | 516                | 525                  | 535                  |
| Summer Camps/Mobile Rec           | Participant            | 15,750             | 14,300             | 15,100             | 16,000             | 14,000               | 15,000               |
| Outdoor Recreational              | Participant            | 700                | 1,300              | 1,600              | 1,900              | 2,100                | 2,200                |
| Bicycling Events                  | Participant            | 1,400              | 896                | 800                | 900                | 950                  | 1,100                |
| Companionship Program             | Participant            | 5,196              | 5,300              | 5,500              | 6,738              | 5,000                | 4,000                |
| Fantasy Lights                    | Visitors               | 117,409            | 109,963            | 128,548            | 81,882             | 128,000              | 129,000              |
| <b>Sprinkler Community Center</b> |                        |                    |                    |                    |                    |                      |                      |
| Ballfields                        | Participant            | 97,343             | 89,299             | 92,000             | —                  | 92,000               | 92,000               |
| Other Outdoor Activities          | Participant            | 8,540              | 18,555             | 20,000             | —                  | 20,000               | 20,000               |
| Ice Arena                         | Participant            | 105,301            | 116,568            | 119,000            | 83,000             | 119,000              | 139,000              |
| Indoor Courts                     | Participant            | 35,070             | 32,463             | 36,800             | 32,280             | 36,800               | 36,800               |
| Leisure Classes                   | Participant            | 9,971              | 10,166             | 11,000             | 17,660             | 12,100               | 12,100               |
| Meeting Room Rentals              | Participant            | 23,350             | 38,425             | 40,000             | 35,660             | 40,000               | 40,000               |
| Special Parties                   | Participant            | 8,735              | 8,976              | 9,100              | 2,750              | 3,000                | 3,000                |
| <b>Lakewood Community Center</b>  |                        |                    |                    |                    |                    |                      |                      |
| Gymnasium Activities              | Participant            | 37,000             | 31,100             | 35,000             | 32,000             | 35,000               | 36,000               |
| Leisure Classes                   | Participant            | 240                | 4,500              | 4,700              | 4,300              | 4,800                | 5,000                |
| Meeting Room Rentals              | Participant            | 2,500              | 2,900              | 5,300              | 5,500              | 6,000                | 6,200                |
| <b>Heritage Recreation Center</b> |                        |                    |                    |                    |                    |                      |                      |
| Ballfields                        | Participant            | —                  | 73,739             | 90,000             | 95,000             | 100,000              | 105,000              |

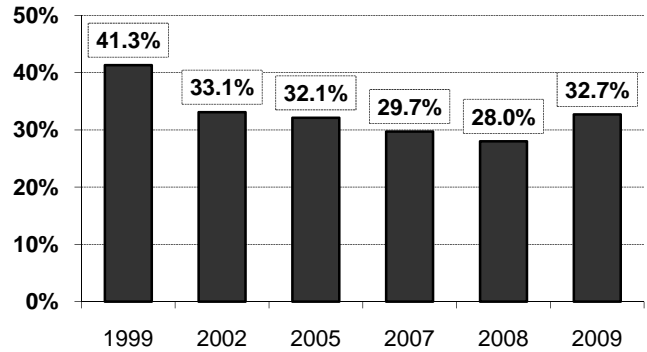
## BUDGET RATIOS

### Per Capita Expenditures



❖ From 1999 to 2009 the per capita expenditures for parks and recreation services for all County residents decreased 23% after adjusting for inflation. The ten year average is \$9.05.

### Percent of Self-Support



❖ From 1999 to 2009 the ratio of revenues to expenditures (the percentage of self-support) for parks and recreation services decreased 21%. The ten year average is 33%.

*Parks and Recreation Services*

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# PARKS CONSTRUCTION FUND

## *Capital Project Fund*

**DEPARTMENTAL SUMMARY:** This fund has been established so that the various funding sources for each individual project can be combined into one accounting structure. Revenue sources include Park Impact Fees, Parks Sales Tax, Second REET, prior fund balance, and grants or contributions.

**BUDGET HIGHLIGHTS:** The \$1,250,000 budget is proposed to be allocated as shown in the Project Summary table. As noted in that table, most of the actual financing is generated through transfers from other parks related funds.

### FUNDING SOURCES

|                               | 2007<br>Actual      | 2008<br>Actual      | 2009<br>Budget      | 2010<br>Budget      | Absolute<br>Change    | Percent<br>Change |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|-------------------|
| Est Use of Begin Fund Balance | \$ —                | \$ —                | \$ 783,840          | \$ 50,000           | \$ (733,840)          | (93.6) %          |
| Intergovernmental Revenue     | 337,974             | —                   | —                   | —                   | —                     | —                 |
| Miscellaneous Revenue         | 5,172               | 430                 | —                   | —                   | —                     | —                 |
| Other Financing Sources       | 5,284,913           | 1,918,197           | 4,499,150           | 1,200,000           | (3,299,150)           | (73.3)            |
| <b>Total</b>                  | <b>\$ 5,628,059</b> | <b>\$ 1,918,627</b> | <b>\$ 5,282,990</b> | <b>\$ 1,250,000</b> | <b>\$ (4,032,990)</b> | <b>(76.3) %</b>   |

## PROJECT SUMMARY

| Project Name                          | Proj # | Estimated<br>Project<br>Total Cost | 2010<br>Total<br>Budget | Funding Sources          |                  |                |                       |                   |                    | 2010<br>Total<br>Revenues |
|---------------------------------------|--------|------------------------------------|-------------------------|--------------------------|------------------|----------------|-----------------------|-------------------|--------------------|---------------------------|
|                                       |        |                                    |                         | Prior<br>Fund<br>Balance | Grants/<br>Other | Park<br>Impact | Parks<br>Sales<br>Tax | Second<br>REET    |                    |                           |
| Ashford Park                          | 4967   | 3,377,773                          | 100,000                 | —                        | —                | —              | 100,000               | —                 | 100,000            |                           |
| Lake Tapps Raft Area                  | 4917   | 100,000                            | 100,000                 | —                        | —                | —              | 100,000               | —                 | 100,000            |                           |
| Sprinker Facility Improvements-Design | 4977   | 2,163,793                          | 1,000,000               | —                        | —                | —              | 500,000               | 500,000           | 1,000,000          |                           |
| <b>GMA Capital Facilities Plan</b>    |        | <b>5,641,566</b>                   | <b>1,200,000</b>        | —                        | —                | —              | <b>700,000</b>        | <b>500,000</b>    | <b>1,200,000</b>   |                           |
| Narrows Property-Rd Maintenance       | 4960   | —                                  | 50,000                  | 50,000                   | —                | —              | —                     | —                 | 50,000             |                           |
| <b>Total</b>                          |        | <b>\$5,641,566</b>                 | <b>\$1,250,000</b>      | <b>\$ 50,000</b>         | <b>\$ —</b>      | <b>\$ —</b>    | <b>\$ 700,000</b>     | <b>\$ 500,000</b> | <b>\$1,250,000</b> |                           |

# PARKS IMPACT FEE FUND

## *Special Revenue Fund*

**DEPARTMENTAL SUMMARY:** This fund accounts for the park impact fees collected per Ordinances #96-122S and #2000-19S. Funds are transferred to support projects as costs are incurred.

**BUDGET HIGHLIGHTS:** The \$579,880 budget for fiscal 2010 simply reflects the transfer of park impact fees to the Parks projects listed below, plus a small allocation for administrative expenses.

### FUNDING SOURCES

|                               | 2007<br>Actual    | 2008<br>Actual    | 2009<br>Budget    | 2010<br>Budget    | Absolute<br>Change | Percent<br>Change |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------|
| Est Use of Begin Fund Balance | \$ —              | \$ —              | \$ 270,160        | \$ 302,030        | \$ 31,870          | 11.8 %            |
| Charges for Services          | 518,505           | 265,780           | 270,000           | 267,800           | (2,200)            | (0.8)             |
| Miscellaneous Revenue         | 130,614           | 47,015            | 30,000            | 10,050            | (19,950)           | (66.5)            |
| <b>Total</b>                  | <b>\$ 649,119</b> | <b>\$ 312,795</b> | <b>\$ 570,160</b> | <b>\$ 579,880</b> | <b>\$ 9,720</b>    | <b>1.7 %</b>      |

### PROJECT SUMMARY

| Project Name                                  | CRP # | To Paths &<br>Trails Fund<br>(152) | Park<br>Impact Fee | 2010<br>Budget    |
|---|-------|------------------------------------|--------------------|-------------------|
| Cushman Trail-Phase 2                         | 4932  | \$ 125,000                         | \$ —               | \$ 125,000        |
| Foothills Trail Buckley to South Prarie       | 4911  | 375,000                            | —                  | 375,000           |
| Foothills Trail Cascade Junction to Carbonado | 4924  | 65,000                             | —                  | 65,000            |
| <b>GMA Capital Facilities Plan</b>            |       | <b>565,000</b>                     | <b>—</b>           | <b>565,000</b>    |
| Administration Support Expenses               |       | —                                  | 14,880             | 14,880            |
| <b>Total</b>                                  |       | <b>\$ 565,000</b>                  | <b>\$ 14,880</b>   | <b>\$ 579,880</b> |

### STAFFING SUMMARY

|                             | 2005<br>FTE | 2006<br>FTE | 2007<br>FTE | 2008<br>FTE | 2009<br>FTE | 2010<br>FTE |
|-----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Superintendent - Admin Svcs | —           | —           | —           | —           | 0.05        | 0.05        |
| Admin Program Manager       | 0.05        | 0.05        | 0.05        | 0.05        | —           | —           |
| <b>Total</b>                | <b>0.05</b> | <b>0.05</b> | <b>0.05</b> | <b>0.05</b> | <b>0.05</b> | <b>0.05</b> |

*Parks Impact Fee Fund*

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# PARKS SALES TAX FUND

## *Special Revenue Fund*

**DEPARTMENTAL  
SUMMARY:**

On September 19, 2000, the voters of Pierce County approved Proposition 1, authorizing the imposition of a sales and use tax equal to one tenth of one percent within Pierce County to be used for regional and local parks, accredited zoos, aquariums and wildlife preserves.

The allocation of the tax receipts (which was imposed on January 1, 2001) was established as 50% for the Zoo/Trek authority and 50% for the Cities and Pierce County. The second 50% is in turn allocated to the Cities (or Metro Park Districts) and the County based upon the most recent state certified population figures. The Parks Sales Tax fund receives the County's allocation and accounts for the disbursement of these funds.

**BUDGET  
HIGHLIGHTS:**

The 2010 Parks Sales Tax Fund budget totals \$3,218,550. The detailed projects and expenses are presented on the following page. In summary, the budget includes:

- a) Allocations for Sprinkler Facility design, Ashford Park and Lake Tapps projects (\$700,000);
- b) General park and recreation maintenance and support expenses (\$1,560,990);
- c) Debt service costs for the park bond issued in 2006 (\$792,530); and
- d) General administration and planning expenses (\$165,030).

### FUNDING SOURCES

|                               | 2007<br>Actual      | 2008<br>Actual      | 2009<br>Budget      | 2010<br>Budget      | Absolute<br>Change    | Percent<br>Change |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|-------------------|
| Est Use of Begin Fund Balance | \$ —                | \$ —                | \$ 1,569,290        | \$ 724,700          | \$ (844,590)          | (53.8) %          |
| Taxes                         | 2,555,103           | 2,473,083           | 2,400,000           | 2,200,080           | (199,920)             | (8.3)             |
| Intergovernmental Revenue     | 87,502              | 229,634             | 159,810             | 150,000             | (9,810)               | (6.1)             |
| Charges for Services          | 7,914               | 8,911               | 3,500               | 5,000               | 1,500                 | 42.9              |
| Miscellaneous Revenue         | 88,848              | 114,876             | 97,410              | 138,770             | 41,360                | 42.5              |
| Other Financing Sources       | 1,281               | 290                 | 20                  | —                   | (20)                  | (100.0)           |
| <b>Total</b>                  | <b>\$ 2,740,648</b> | <b>\$ 2,826,794</b> | <b>\$ 4,230,030</b> | <b>\$ 3,218,550</b> | <b>\$ (1,011,480)</b> | <b>(23.9) %</b>   |

*Parks Sales Tax Fund*

**PROJECT SUMMARY**

| Project Name                                 | CRP # | To Parks          | To Paths            | Direct Parks          |                    | 2010 Budget        |
|--|-------|-------------------|---------------------|-----------------------|--------------------|--------------------|
|  |       | Constr Fund (312) | & Trails Fund (152) | To General Fund Parks | Sales Tax Expenses |                    |
| Ashford Park                                 | 4967  | \$ 100,000        | \$ —                | \$ —                  | \$ —               | \$ 100,000         |
| Lake Tapps Raft Area                         | 4917  | 100,000           | —                   | —                     | —                  | 100,000            |
| Sprinker Facility Improvements-Design        | 4977  | 500,000           | —                   | —                     | —                  | 500,000            |
| <b>Subtotal GMA Transfers</b>                |       | <b>700,000</b>    | <b>—</b>            | <b>—</b>              | <b>—</b>           | <b>700,000</b>     |
| <b>Contributions to Other Parks Projects</b> |       |                   |                     |                       |                    |                    |
| Administrative Support and Regional Planning |       | —                 | —                   | —                     | 165,030            | 165,030            |
| Ashford Park Maintenance                     | 4102  | —                 | —                   | —                     | 144,450            | 144,450            |
| Carbon River Properties Maintenance          | 4115  | —                 | —                   | —                     | 127,030            | 127,030            |
| Cross Property Maintenance                   | 4145  | —                 | —                   | —                     | 14,220             | 14,220             |
| Debt Service payment                         |       | —                 | —                   | —                     | 792,530            | 792,530            |
| GH Peninsula Parks Maintenance               | 4135  | —                 | —                   | —                     | 99,620             | 99,620             |
| Heritage Park Rec @ So Hill - Maintenance    | 4120  | —                 | —                   | —                     | 588,110            | 588,110            |
| Parks Maintenance Miscellaneous              | 4615  | —                 | —                   | —                     | 100,000            | 100,000            |
| South Hill Community Park Maintenance        | 4116  | —                 | —                   | —                     | 62,560             | 62,560             |
| Sprinker Recreation Center Support           | 4225  | —                 | —                   | 300,000               | —                  | 300,000            |
| Trail Maintenance                            |       |                   | 125,000             | —                     | —                  | 125,000            |
| <b>Total</b>                                 |       | <b>\$ 700,000</b> | <b>\$ 125,000</b>   | <b>\$300,000</b>      | <b>\$2,093,550</b> | <b>\$3,218,550</b> |

**STAFFING SUMMARY**

|                             | 2005 FTE    | 2006 FTE    | 2007 FTE    | 2008 FTE    | 2009 FTE    | 2010 FTE    |
|-----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Dir - Parks & Recreation    | 0.10        | 0.10        | 0.10        | 0.10        | 0.10        | 0.10        |
| Recreation Superintendent   | 0.05        | 0.05        | 0.05        | 0.05        | 0.05        | 0.05        |
| Superintendent of Parks     | 0.05        | 0.05        | 0.05        | 0.05        | 0.05        | 0.05        |
| Superintendent - Admin Svcs | —           | —           | —           | —           | 0.20        | 0.20        |
| Resource Stewardship Supt   | —           | 0.05        | 0.05        | 0.05        | 0.05        | 0.30        |
| Parks Specialist            | —           | —           | —           | —           | 0.26        | 0.41        |
| Parks Maintenance Tech      | 0.10        | 4.35        | 5.35        | 4.86        | 4.14        | 4.14        |
| Contracts/Project Coord     | 0.50        | 1.00        | 1.00        | 1.00        | 1.00        | —           |
| Admin Program Mgr           | 0.20        | 0.20        | 0.20        | 0.20        | —           | —           |
| Parks Supervisor            | —           | —           | 0.35        | —           | —           | —           |
| Facilities Maint Supv       | —           | 0.35        | —           | —           | —           | —           |
| <b>Total</b>                | <b>1.00</b> | <b>6.15</b> | <b>7.15</b> | <b>6.31</b> | <b>5.85</b> | <b>5.25</b> |

## PATHS AND TRAILS FUND

### *Special Revenue Fund*

*The mission of the Paths & Trails Program is to develop a network of multi-use, alternative transportation pathways throughout Pierce County.*

**DEPARTMENTAL  
SUMMARY:**

The Paths and Trails Fund, managed by Parks and Recreation Services, is dedicated to development of a network of multi-use paths and trails throughout the County. The fund was established in 1987 to provide resources for planning, construction, acquisition and maintenance of a path and trail system. Fund revenues are an allocation of at least 0.42% of the total funds received from the motor vehicle fuel tax, as authorized by RCW 47.30.

**BUDGET  
HIGHLIGHTS:**

The 2010 budget of \$1,050,380 reflects the construction projects planned for next year, maintenance costs for the existing trails, and general administration expenses. These projects and activities are shown on the next page, along with the related funding sources.

### FUNDING SOURCES

|                               | 2007<br>Actual      | 2008<br>Actual      | 2009<br>Budget      | 2010<br>Budget      | Absolute<br>Change    | Percent<br>Change |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|-------------------|
| Est Use of Begin Fund Balance | \$ —                | \$ —                | \$ 113,750          | \$ 17,830           | \$ (95,920)           | (84.3) %          |
| Intergovernmental Revenue     | 422,553             | 350,758             | 1,238,300           | 312,500             | (925,800)             | (74.8)            |
| Miscellaneous Revenue         | 44,565              | 34,313              | 20,050              | 30,050              | 10,000                | 49.9              |
| Other Financing Sources       | 1,010,560           | 3,426,992           | 3,169,270           | 690,000             | (2,479,270)           | (78.2)            |
| <b>Total</b>                  | <b>\$ 1,477,678</b> | <b>\$ 3,812,063</b> | <b>\$ 4,541,370</b> | <b>\$ 1,050,380</b> | <b>\$ (3,490,990)</b> | <b>(76.9) %</b>   |

## PROJECT SUMMARY

| Project Name                       | Proj # | Estimated Project Total Cost | 2010 Total Budget   | Use of Fund Balance | Motor Vehicle Fuel | Rent Revenue     | Funding Sources   |             |                   |              | 2010 Total Revenues |
|------------------------------------|--------|------------------------------|---------------------|---------------------|--------------------|------------------|-------------------|-------------|-------------------|--------------|---------------------|
|                                    |        |                              |                     |                     |                    |                  | Parks Impact Fees | 2nd Reet    | Parks Sales Tax   | Grant/ Other |                     |
| Cushman Trail Phase 2              | 4932   | \$ 5,550,597                 | \$ 125,000          | \$ —                | \$ —               | \$ —             | \$ 125,000        | \$ —        | \$ —              | \$ —         | \$ 125,000          |
| Fthls Trl Buckley to South Prarie  | 4911   | 5,054,884                    | 375,000             | —                   | —                  | —                | 375,000           | —           | —                 | —            | 375,000             |
| Fthls Trl Cascade Jtn/Carbonado    | 4924   | 1,388,351                    | 65,000              | —                   | —                  | —                | 65,000            | —           | —                 | —            | 65,000              |
| <b>GMA Capital Facilities Plan</b> |        | <b>11,993,832</b>            | <b>565,000</b>      | <b>—</b>            | <b>—</b>           | <b>—</b>         | <b>565,000</b>    | <b>—</b>    | <b>—</b>          | <b>—</b>     | <b>565,000</b>      |
| Administration                     |        | —                            | 208,230             | —                   | 208,230            | —                | —                 | —           | —                 | —            | 208,230             |
| Trail Maintenance                  |        | —                            | 277,150             | 17,830              | 104,270            | 30,050           | —                 | —           | 125,000           | —            | 277,150             |
| <b>Total</b>                       |        | <b>\$ 11,993,832</b>         | <b>\$ 1,050,380</b> | <b>\$ 17,830</b>    | <b>\$ 312,500</b>  | <b>\$ 30,050</b> | <b>\$ 565,000</b> | <b>\$ —</b> | <b>\$ 125,000</b> | <b>\$ —</b>  | <b>\$ 1,050,380</b> |

*Paths and Trails Fund*

| <b>STAFFING SUMMARY</b> |                     |                     |                     |                     |                     |                     |
|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
|                         | <b>2005<br/>FTE</b> | <b>2006<br/>FTE</b> | <b>2007<br/>FTE</b> | <b>2008<br/>FTE</b> | <b>2009<br/>FTE</b> | <b>2010<br/>FTE</b> |
| Planner                 | 0.05                | 1.00                | 1.00                | 1.00                | 1.00                | 1.00                |
| Parks Specialist        | —                   | —                   | —                   | —                   | 0.26                | 0.30                |
| Parks Maintenance Tech  | 0.97                | 1.21                | 1.21                | 1.41                | 1.61                | 1.54                |
| <b>Total</b>            | <b>1.02</b>         | <b>2.21</b>         | <b>2.21</b>         | <b>2.41</b>         | <b>2.87</b>         | <b>2.84</b>         |

*Paths and Trails Fund*

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## SECOND REET PARKS FUND

### *Special Revenue Fund*

**DEPARTMENTAL SUMMARY:** The Second REET, which can only be allocated for infrastructure projects (e.g. roads, sewers, parks, water systems) was approved in late 2001, to be effective in 2002. The Council approved an allocation of 75% for Transportation projects and 25% for Parks and Recreation projects.

**BUDGET HIGHLIGHTS:** The 2010 budget reflects the allocation of these monies as shown below.

### FUNDING SOURCES

|                               | 2007<br>Actual      | 2008<br>Actual      | 2009<br>Budget      | 2010<br>Budget    | Absolute<br>Change    | Percent<br>Change |
|-------------------------------|---------------------|---------------------|---------------------|-------------------|-----------------------|-------------------|
| Est Use of Begin Fund Balance | \$ —                | \$ —                | \$ 3,056,970        | \$ 10,860         | \$ (3,046,110)        | (99.6) %          |
| Taxes                         | 1,755,495           | 1,176,613           | 1,200,000           | 680,000           | (520,000)             | (43.3)            |
| <b>Total</b>                  | <b>\$ 1,755,495</b> | <b>\$ 1,176,613</b> | <b>\$ 4,256,970</b> | <b>\$ 690,860</b> | <b>\$ (3,566,110)</b> | <b>(83.8) %</b>   |

### PROJECT SUMMARY

| Project Name                                     | CRP # | 2010<br>Budget    |
|--|-------|-------------------|
| <b>Transfer to Parks Construction (Fund 312)</b> |       |                   |
| Sprinkler Improvements-Design                    | 4977  | \$ 500,000        |
| <b>GMA Capital Facilities Plan</b>               |       | <b>500,000</b>    |
| Parks REET Project Coordination/Admin            | 4902  | 190,860           |
| <b>Total</b>                                     |       | <b>\$ 690,860</b> |

### STAFFING SUMMARY

|                             | 2005<br>FTE | 2006<br>FTE | 2007<br>FTE | 2008<br>FTE | 2009<br>FTE | 2010<br>FTE |
|-----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Dir - Parks & Recreation    | 0.10        | 0.10        | 0.10        | 0.10        | 0.10        | 0.10        |
| Recreation Superintendent   | 0.05        | 0.05        | 0.05        | 0.05        | 0.05        | 0.05        |
| Superintendent of Parks     | 0.05        | 0.05        | 0.05        | 0.05        | 0.05        | 0.05        |
| Superintendent - Admin Svcs | —           | —           | —           | —           | 0.20        | 0.20        |
| Resource Stewardship Supt   | —           | 0.05        | 0.05        | 0.05        | 0.05        | 0.05        |
| Contracts/Projects Coord    | 0.50        | 0.50        | 0.50        | 0.50        | 0.50        | 0.80        |
| Office Assistant            | 0.25        | 0.25        | 0.25        | 0.25        | 0.25        | 0.50        |
| Admin Program Mgr           | 0.20        | 0.20        | 0.20        | 0.20        | —           | —           |
| <b>Total</b>                | <b>1.15</b> | <b>1.20</b> | <b>1.20</b> | <b>1.20</b> | <b>1.20</b> | <b>1.75</b> |

*Second REET Parks Fund*

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