

## **CHAPTER 6: IMPLEMENTATION**



## **INTRODUCTION**

Chapter 6 notes strategies and recommendations to enhance the park and open space system in Pierce County. These strategies and projects support the vision of the adaptive system, as outlined in Chapter 4, and the values, vision, goals, and objectives that were presented in Chapter 5. Specifically, this chapter:

- Presents strategies and actions for implementing the goals and objectives in the Plan;
- Discusses the proposed park system in terms of four service regions, with varying levels of service based on local needs;
- Presents a proposed park system, which includes the reclassification of many undeveloped park sites;
- Identifies prioritization criteria to determine priorities for implementation of specific capital projects; and
- Identifies specific capital improvements needed to create the proposed park system that reflects a future vision for park and recreation services in Pierce County.

## **STRATEGIES FOR IMPLEMENTATION**

The following strategies, organized by topic area, are high priority actions to implement the goals and objectives presented in the previous chapter.

### **CUSTOMER SERVICE**

- Establish customer service protocols for all employees, including maintenance employees, and conduct in-house training.
- Implement an on-line registration and reservation system.
- Use the website to highlight the location of P&RS parks throughout the County.
- Develop and implement consistent user feedback methods for programs and classes.
- Establish a complaint procedure where residents can report maintenance issues, graffiti, and other issues easily and quickly by telephone or online. Set a response time goal, and report on performance.

### **CAPITAL PROJECT FUNDING**

- Expand or capitalize on existing sources of capital project funding to support park and facility development.
  - Continue to use the parks sales tax to fund park and facility improvements.
  - Continue to use REET as a funding source for parks improvements.
  - Evaluate impact fees to reflect the cost of expanding the system to support new development.
  - Continue to use Motor Vehicle Fuel Tax to fund path and trail projects.
- Explore bonding as a possible financing tool for priority projects.
- Continue devoting staff resources to securing outside grants, cash or in-kind donations, and other sources of capital project funding.
- Increase efforts to obtain land donations. Only accept donations that meet the goals and intent of this Plan, or sites that can be sold or exchanged to benefit the public.
- Consider a capital campaign or other fundraising method for special projects.
- Consider the appropriateness of creating Recreation Service Areas as referenced in RCW 36.68.400 as a mechanism to acquire, develop and operate recreation facilities throughout the County.

### **OPERATIONS FUNDING**

- Implement a consistent system of data collection and tracking for programs and facilities, including operating costs, revenue generation, and participation.
- Develop a fee philosophy to determine pricing guidelines in consideration of cost recovery goals and public benefit. Review user fees and adjust them as needed according to this philosophy.
- Develop financial operations plans for major facilities (e.g., Sprinker Recreation Center, Heritage Recreation Center, Lakewood Community Center), including both cost recovery and participation goals. Regularly evaluate performance based on these metrics.
- Develop cost recovery targets for any major program areas not captured by the recreation facility operations plans, such as Special Events. Define direct and indirect costs and factor these into the cost recovery targets.

- Evaluate leases related to recreation services to establish a fair market cost for each. Identify operating and maintenance costs associated with the facilities. Develop a pricing structure that considers below cost, at cost, and above cost options in terms of recovering operating and maintenance costs. However, pricing decisions should also consider benefits such as community versus individual benefit, partnership opportunity, and programming opportunity (through programs offered by another provider). The discount policy should be consistent.
- Identify user fee opportunities for services, such as parking fees, concession, access or entry fees, etc. Before recommending any new fees, evaluate the administrative costs associated with the fee to ensure that the fee generates revenue and that the costs of administering it don't result in a cost.
- Continue seeking outside funding, such as sponsorships and cash or in-kind donations, from individuals, foundations, and corporations for recreation programs.
- Identify facilities, programs, and park improvements with revenue generating potential, and incorporate them into parks when consistent with the goals of this Plan.
- Consider partnerships or transferring responsibilities to other agencies as a means of reducing the cost of operating the park system.
- Provide technical assistance to groups or 501(c)(3) organizations that assist in supporting the park system or individual sites. The Foothills Trail Coalition is an example of such an organization.
- Continue to facilitate and encourage the formation of volunteer groups and adopt-a-park groups.

## **PLANNING**

- Vary the provision of parks and recreation services based on the strategies determined for the conceptual service regions described in the next section of this chapter. Note: These are not park and recreation service areas with taxing authority.
- Work with other County departments to evaluate all parks and open space owned by Pierce County, and consider how these sites fit into the community's vision and public use of parks and recreation, as well as the service regions described in this Plan.
- Take a leadership role to coordinate regional trail planning efforts within Pierce County. Completed. See Chapter 7.

- Pursue amendments to the County's Comprehensive Plan to designate Regional Parks, County Parks, Resource Conservancy Parks, and Special Use Facilities noted in this Plan as well as parks identified through the County's Community Land Use Plans as "Park and Recreation."
- Work with PALS to streamline the permitting process for improvements to all existing parks.
- Work with PALS to revise land use requirements that small subdivisions supply a "neighborhood park" (the requirements for "on-site open space or recreation areas.") Consider establishing an "in-lieu" fee that developers would pay based on the number of houses or units. The fees would then be used to purchase land in accordance with this Plan. This will result in parks that contribute to a communitywide system of adequately sized parks that are easier and more efficient to maintain, and that can offer a greater variety of recreation facilities to residents.
- Expand collaboration with other County departments, so that 1) P&RS participates throughout all major planning efforts, as well as in development review and other land use processes; and 2) P&RS encourages Pierce County's Advance Planning Division and other departments to be involved in the development of P&RS plans.
- Continue to pursue joint ventures with other recreation providers in the County, when opportunities arise that are consistent with this Plan.

#### **DESIGN AND DEVELOPMENT**

- Identify capital projects or upgrades that can reduce operating costs, and incorporate them into park sites when consistent with the site's master plan. Evaluate these on a "return on investment" basis.
- Develop a comprehensive park signage system for the park and trail system, in accordance with the recommendation in the Deferred Maintenance Plan.
- Create better curb appeal throughout the park system. At more developed sites, incorporate street tree planting, improved landscape maintenance, curbs, sidewalks and park signs to give a sense of arrival and pride. Incorporate site frontage improvements at more rural or conservation-oriented sites, ensuring that improvements are appropriate for the context. Develop an action plan of small park improvements that address curb appeal and identity.

- Implement a local park improvement program. This program should provide small amounts of funding or staff resources to assist with local park improvement initiatives. Funds should be awarded based on a competitive basis, and award criteria should include a requirement for matching funds or in-kind volunteer efforts, as well as consideration of Community Plan direction for the area.
- Use the criteria contained within this Plan when updating the P&RS Capital Improvement Plan each year.
- Identify and prioritize park safety improvements that address park user safety, perceptions of safety, and safety for all personnel.
- Develop and manage parks to protect and enhance wetlands, waterways, and water quality.
- Incorporate natural resource enhancement into plans for park and facility development when appropriate.

#### **OPERATIONS**

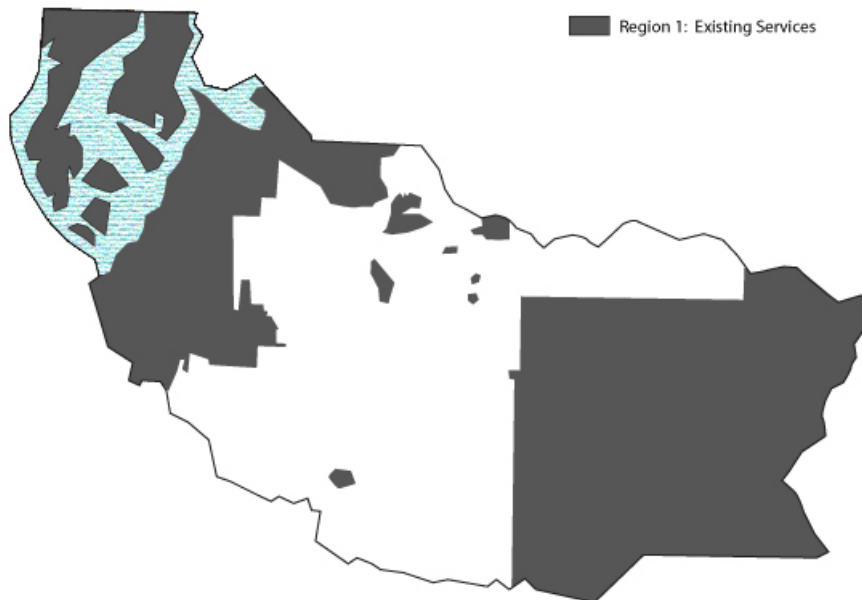
- Continue to implement the zonal management system to deliver park and recreation services more effectively and efficiently.
- Consider transferring appropriate sites to other jurisdictions or local park districts (as these develop) for management. Continue to maintain other existing sites as local parks or undeveloped open space.
- Invest in specialty maintenance equipment for field, trail, and facility maintenance.
- Establish a deferred maintenance account within the capital budget, and allocate funds annually to ensure that community assets are preserved for the long-term.
- Develop a routine and preventive maintenance program and protocol for P&RS facilities, equipment, vehicles, and other assets, including an annual budget allocation.
- Regularly assess long-term maintenance, repair and replacement needs for all P&RS assets.
- Anticipate increases in maintenance and operations funding as new parks are developed and new land is brought into the system.
- Increase natural resource management expertise through partnerships, staff development, and hiring.

### **MARKETING AND COMMUNICATIONS**

- Develop a “brand” for P&RS services, programs, and parks.
- Strengthen media relations.
- Increase efforts to inform residents about the benefits of parks and recreation and the value of P&RS parks and recreation resources.
- Implement a public information program to increase awareness of the P&RS “brand” and the parks, facilities and programs available.
- Devote resources to the promotion and marketing of revenue-generating programs and facilities.
- Track and evaluate the effectiveness of the public information program, and adjust as necessary to maximize effectiveness.
- Reference the website in all communications, and include information about transit routes and alternative transportation routes in event announcements.

### **PROPOSED SERVICE REGIONS**

The preferred park system for Pierce County Parks & Recreation Services (P&RS) reflects a different role in the provision of parks and recreation services within three service regions. Because of different opportunities and challenges in each of the three regions, P&RS will vary the level of service accordingly to be able to meet the needs of residents County-wide. This adaptive framework for delivering parks, recreation, and programming opportunities allows the County to respond more efficiently and strategically to the needs of Pierce County residents, equitably and in a context-sensitive manner.

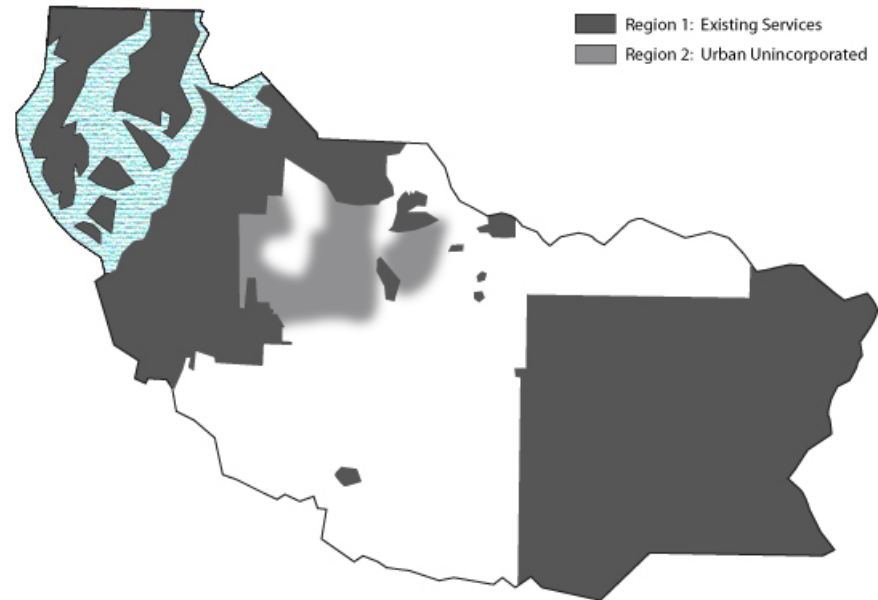


*Map 3: Existing Services (Region 1)*

#### **REGION 1: EXISTING SERVICES**

P&RS is committed to providing recreation service to all residents of Pierce County. In many areas, however, incorporated cities, the Federal government, or existing parks districts are the primary providers of parks, recreation, and open space services. In these areas, P&RS has the following priorities:

- Provide regional-scale recreation opportunities, including regional parks and facilities, either alone or in partnership with other agencies or jurisdictions;
- Collaborate in the development of regional trails where appropriate, connecting to local trails where feasible;
- Collaborate to provide freshwater and saltwater access where appropriate; and
- Coordinate with existing providers of parks, facilities, and services, and serve as a clearinghouse for information across the County.



*Map 4: Urban Unincorporated (Region 2)*

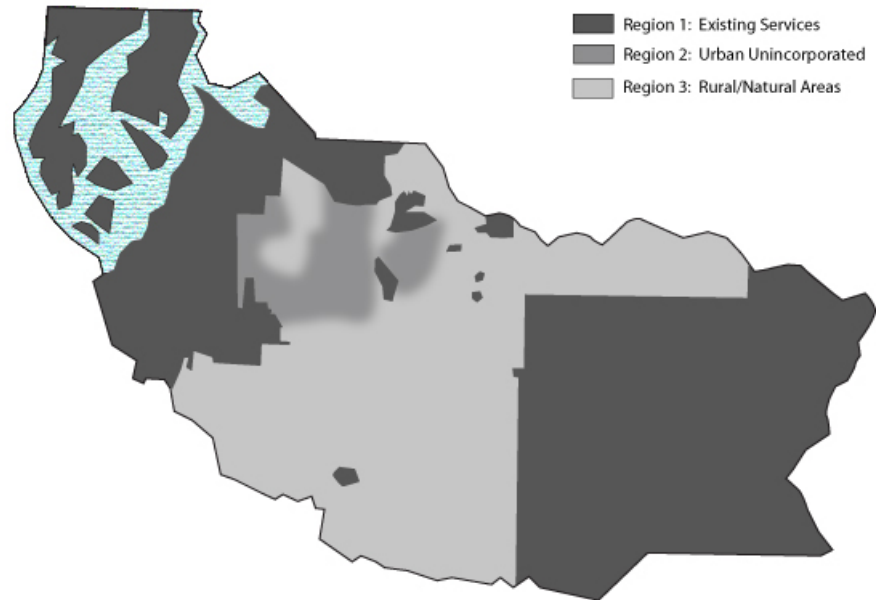
#### **REGION 2: URBAN UNINCORPORATED**

Many areas of Pierce County are rapidly urbanizing (or are already urbanized), but are not located within incorporated cities or existing parks jurisdictions. Located within identified Urban Growth Areas (UGAs), these areas have immediate parks, recreation, and open space needs that are not being met by other providers. In these areas, P&RS has a clear role in serving County residents in the following ways:

- Prioritize the development of regional parks, county parks, regional facilities, and open space to support the goals of this Plan. In Region 2, these parks should support a variety of recreation opportunities;
- Collaborate in the development of regional trails where appropriate, connecting to local trails where feasible;
- Provide freshwater and saltwater access where appropriate, either alone or through partnerships;
- Identify and acquire strategically-located local parks, with a goal of providing park access within 2-3 miles of all residents in this region. Use the criteria in Chapter 4 of this Plan to determine

where local parks should be located. Utilize existing undeveloped parks and sites recommended in the Community Plans where appropriate;

- Facilitate the formation of park and recreation service areas, park and recreation districts, or metropolitan park districts and provide technical assistance to these jurisdictions in the development of local parks, facilities, and programs; and
- Coordinate with existing providers of parks, facilities, and services, and serve as a clearinghouse for information across the County.



*Map 5: Rural Areas (Region 3)*

### REGION 3: RURAL AREAS

Large areas of Pierce County remain rural in character, including significant natural and forested areas mixed with agriculture and rural development. These assets require a different approach to service provision in order to conserve and enhance them in a way that allows for access and recreation, while still balancing ecological needs.

P&RS's priorities in Region 3 include:

- Prioritize the development of regional parks, county parks, regional facilities, and open space to support the goals of this Plan. In Region 3, these facilities should primarily support outdoor recreation and trail-oriented opportunities, environmental education, and interpretation;
- Explore opportunities for conservation of critical habitat, natural areas, and open space through partnerships or acquisition;
- Collaborate in the development of regional trails where appropriate, connecting to local trails where feasible;
- Provide water access where appropriate; and
- Coordinate with existing providers of parks, facilities, and services, and serve as a clearinghouse for information across the County.

## **PROPOSED PARK SYSTEM**

To achieve the vision, goals and objectives of this Plan, improvements are needed throughout the park system. The improvements include upgrades at existing sites, implementation of master plans, and new parks and high priority facilities. Some of these recommendations include the development of currently undeveloped parks as parks of other types, including regional parks, county parks, local parks, special use facilities, and resource conservancy parks.

Appendix D includes a table that notes the proposed classification of all existing sites within the proposed park system outlined in this chapter. Under each park classification, Table D.1 notes the sites that are currently classified as a specific park type. Then proposed parks are listed for each park type. Proposed parks included currently undeveloped park sites that should be reclassified and developed as specific park types, along with some of the proposed parks noted in the adaptive park system that will need to be acquired and developed.

In addition to the regular park classes described in this Plan, Table D.1 adds a notation for local sites that says “Local Landbank.” As described in Chapter 4 and previously in this chapter, several smaller, existing, undeveloped sites should be evaluated for their potential to meet local park needs in targeted service regions. All proposed local parks should be evaluated accordingly before these sites are land-banked to transfer to potential local jurisdictions.

Map 6 illustrates the proposed park system that is noted in Table D.1. The map identifies existing and proposed regional parks, county parks, resource conservancy parks, and special use facilities. It shows a regional trail system, which will be refined to indicate exact routes through a Regional Trails Plan (which is currently being initiated). Map 6 also illustrates the service area regions for targeted acquisitions of local park sites, as well as special use facilities for water access. It provides a conceptual illustration of the park system improvements that are discussed below.

## **MANAGEMENT ZONES**

Table D.1 also illustrates how the park classification system corresponds to the management zones being implemented by P&RS to more effectively manage the extensive park system. These zones differ from the service regions discussed previously, and are designed to facilitate maintenance and operations. Currently, there are three management zones for P&RS parks. A fourth zone can be created if

needed to supplement the system, based on future park development. These zones are defined geographically, and further divided into management units called regional recreation areas (RRA) for the maintenance of parks:

- **Zone 1: Northwest Pierce County.** This zone includes the following regional recreation areas: Seeley Lake RRA, the Puget Sound RRA, the Chambers Creek RRA, the Spanaway Lake RRA, the Clover Creek RRA, and the Waller-Summit-Midland RRA. The central maintenance shop/dispatch area for this zone is the Spanaway Park Shop, located at Spanaway Park.
- **Zone 2: Northeast Pierce County:** This zone includes the Lake Tapps RRA, the White River RRA, the Carbon River Valley RRA, and the Foothills Trail Regional Trail. The central maintenance shop/dispatch area for this zone is currently located at Lake Tapps Park. It will be moved to the Buckley-Bonney Park, when this site is developed.
- **Zone 3: Southwest Pierce County:** This zone includes the Heritage Regional Recreation Center, the Frontier RRA, and the Nisqually River Valley RRA. The central maintenance shop/dispatch area for this zone is located at Frontier Park.

## PARK SYSTEM IMPROVEMENTS

A variety of park system improvements are needed to implement the system noted in Map 6. These include acquisition, planning, and/or development of particular sites. A Capital Improvement Plan, presented at the end of chapter, notes specific capital improvements that are needed on a site by site basis. However, there are general improvements that are needed system-wide, which affect many different sites. These are noted below.

### WATER ACCESS IMPROVEMENTS

Water access, including visual as well as physical access, was identified as a high priority throughout the public involvement process. This includes access to saltwater, freshwater, and rivers and creeks. Currently, many sites with water access opportunities are managed by others, including other cities, park and recreation districts, and Pierce County departments, such as the Public Development Program in the Public Works and Utilities Department.

- Collaborate with other agencies and departments to utilize existing sites as opportunities to increase water access.

- Establish an opportunity fund so that funding is available to acquire or purchase easements for water access when sites become available.
- Pursue projects that address water access needs, such as public piers, public beach access, public boat moorage, and water viewpoints, and that have the carrying capacity to facilitate public use as well as a minimum of public use amenities such as appropriate traffic provisions, parking and restrooms.
- Work with partners to increase the public access to and opportunities for public participation in boating by building additional public boat launches, boat park facilities, and related amenities.





# Park, Recreation & Open Space Plan

- Pierce County
- Region 1: Existing Services
- Region 2: Urban Unincorporated
- Region 3: Rural/Natural Areas
- Water Body
- Regional Park
- County Park
- Resource Conservancy Park
- Special Use Facility
- Regional Trail



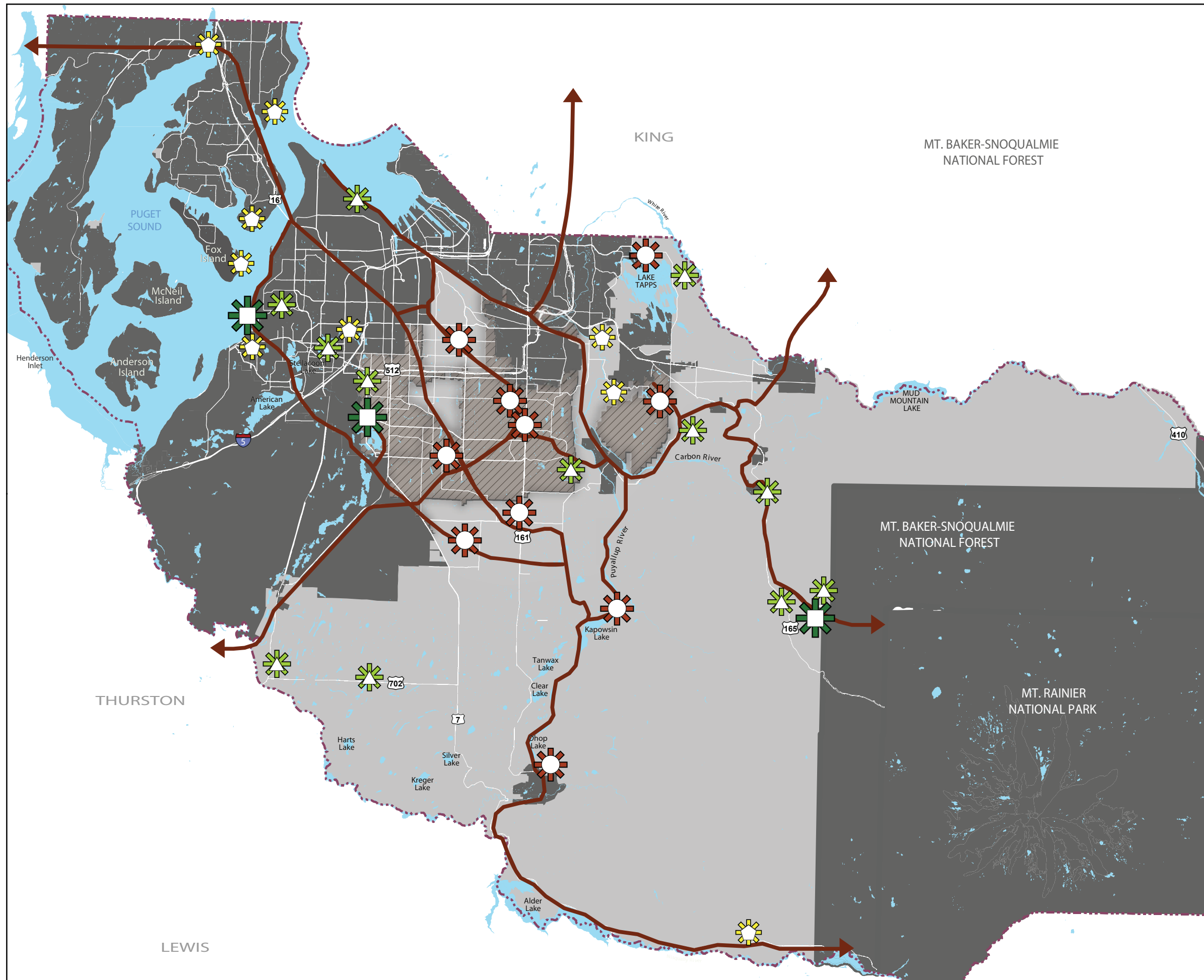
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## Map 6: Proposed Park System



June 2008





### OPEN SPACE CONSERVATION

Community members indicated that open space is important for both resource conservation and recreation (public access). P&RS conserves open space through the parks it owns and maintains. However, it is only one of many agencies and non-profits working addressing conservation needs in Pierce County. P&RS should collaborate with other departments and groups to ensure that significant natural areas, open space corridors, and viewsheds are acquired or conserved through other means.

### CEMETERIES

P&RS maintains three cemeteries, including the Dieringer Cemetery, Old Settlers Cemetery, and Roy Cemetery. Recommendations for these sites include:

- Continue to maintain in compliance with RCW requirements.
- Actively pursue opportunities to partner with other groups or jurisdictions in the maintenance and management of these sites.

### DEFERRED MAINTENANCE INITIATIVES

Deferred maintenance is an issue throughout the park system. Projects are needed at nearly every site in the system, representing a significant expenditure for Parks & Recreation Services to upgrade aging parks. A database of all deferred maintenance projects is needed to manage the project load and define the scope of maintenance needs.

P&RS completed a Deferred Maintenance Review in 2007, identifying a series of overall initiatives as well as site-specific deferred maintenance improvements at nine sites: Dawson Playfield, Gonyea Playfield, Heritage Recreation Center, Lake Tapps Park, Lidford Playfield, Mayfair Playfield, Meridian Habitat Park, South Hill Community Park, and the Marsh Property. At these sites, projects were divided into high-priority projects to be accomplished in 1-5 years, and long-term recommendations. The total cost for the priority projects at these nine sites was \$4,594,155, as per cost estimates based on 2007 industry prices. In order to implement the deferred maintenance program, conditional use permits may be needed.

An additional review is needed of remaining P&RS sites to identify deferred maintenance needs at those specific sites. This information should be added to the deferred maintenance database. Initiatives needed throughout the entire park system are identified below.

- Develop a playground improvement program which will provide for the replacement, renovation and/or renewal of each play structure in the system on a timely basis. The program should be designed to have new play structures installed approximately every 5 years in each park while rotating out approximately one-third of the equipment in each park at the same time. This will lead to a refreshed look on a regular basis and assure that all playground equipment is given a 15-year life.
- Develop an ADA barrier removal plan/transition plan for implementation.
- Craft a program to upgrade all bleachers to current safety standards over the next five years.
- Upgrade all irrigation systems to current standards for water conservation, reduced staff operator time and better turf and plant care.
- Develop a plan for the replacement of sub-standard restroom facilities with family-style units and establish a timeline. Consider the use of automatic timer controlled locking devices.
- Develop a program to improve the quality of turf for athletic fields.
- Develop a program and policies that promote sustainability by expanding recycling, using recycled products in park furniture, and utilizing native plant materials in landscape areas.

## **CAPITAL IMPROVEMENT PLAN**

Table 6.1 presents a capital improvement plan (CIP) that lists the planned improvements for the P&RS park system by park classification. The table indicates whether each project involves acquisition, planning, or development. A brief description is given for each project, along with a preliminary priority and a planning-level project cost in 2008 dollars. Project costs will need to be updated annually by a factor to adjust for inflation. In addition, cost projections should be refined and revised as implementation moves closer and more site-specific information is known. “N/A” is noted for Not Applicable in cases where no cost is needed, and “NIC” is noted for Not Included in Cost in cases where costs will be developed as part of future planning efforts.

The Capital Improvement Plan includes projects that are needed to support the vision, goals, and objectives in this Plan. Some can be implemented immediately, but others will need to be carried out over the long term, within the 15-year timeframe for this Plan, or in some

cases, even beyond. For example, while residents will soon be enjoying the recreational benefits offered by many of the proposed parks on Map 6, other parks cannot feasibly be completed by 2022.

#### CIP PRIORITIZATION CRITERIA

All projects discussed within this Plan assist in meeting Plan goals and objectives. However, not all of these projects can be implemented within the next six years, given the County's limited funding resources. A set of criteria was developed to assist in the CIP decision-making process. By applying these criteria, P&RS can make decisions about which projects should move forward first in alignment with the community values and visions as put forth in the Plan.

- *Improves maintenance efficiency.* Projects that improve maintenance efficiency or that will reduce life-cycle costs should be given high priority.
- *Utilizes alternative funding or partnerships.* Projects that have potential to be funded through grants, donations, or partner contributions should receive higher priority than projects without other funding opportunities.
- *Ensures equitable distribution.* Priority consideration should be given to ensure that improvement projects are distributed equitably throughout the County, based on the Service Regions concept presented in this Plan.
- *Provides the "biggest bang for the buck."* Projects where the cost/benefit ratio is favorable should have a high priority. In other words, projects that are less costly but serve a broader population are desired. In comparison, a project that is costlier, meets a localized need, or serves a limited number of residents would be assigned a lesser priority, even though these projects are still valuable.
- *Implements existing master plans.* Projects called for in adopted site master plans should be given a high priority.
- *Strengthens the community.* Lastly, proposed projects should be prioritized based on their ability to strengthen community identity, foster interaction between citizens, and build true community. For example, projects that were also identified in community plans, would serve a diverse cross-section of the community or projects that support community events should be assigned a higher priority.

Projects that meet more than one of the six criteria described above should be given preference.

Based on these criteria, the planning team assigned a priority of 1-3 for each project in Table 6.1, with Priority 1 being those projects with the highest priority for implementation, and which should be implemented as soon as possible. Priority 2 projects are also important, but either as a second step in a series or to be completed in the next few years. For example, a site master plan should be in place prior to construction or development at a specific park. However, in some cases, where a master plan has already been initiated, park development may also be noted as Priority 1. Priority 3 projects are long-term projects (six plus years in the future) that should only be implemented if special funding, such as a donation or specialized grant, is available to support them. Priority 2 and 3 projects remain important to the park system; if special funding opportunities arise, these should be reprioritized.

#### CAPITAL FACILITIES PLAN

The Capital Improvement Plan presented here can be used as a foundation for the development of a Capital Facilities Plan (CFP), required by GMA and updated annually by P&RS as part of the Countywide CFP process. P&RS staff interpret the GMA priorities as follows:

- *Priority 1* projects are those that are needed to maintain the existing level of service (LOS).
- *Priority 2* projects are those that are needed to meet the demand caused by new growth.
- *Priority 3* projects are those that expand the park system.

Within the framework of the three GMA priorities, the CIP prioritization criteria described previously can be used to rank specific projects through the CFP process. In other words, a project that maintains the existing LOS, serves an underserved area, strengthens the community, and can be funded through partnerships would be ranked high among other CFP Priority 1 projects.

Table 6.1: Draft P&RS Capital Improvement Plan 2008-2022

Parks	Action			Project		Cost	
	Unique ID (inhouse)	Acquire	Plan	Develop	Project Description <sup>1</sup>	Priority	Estimate
<b>SYSTEM-WIDE IMPROVEMENTS</b>							
Park Signage				x	Improve park signage throughout the system	2	560,000
Trail Signage				x	Add trail mileage and directional signage where appropriate	2	150,000
Playground Renovations				x	Implement playground replacement program as recommended in the Deferred Maintenance Plan	2	1,400,000
<b>Subtotal</b>							<b>2,110,000</b>
<b>REGIONAL PARKS</b>							
Spanaway Regional Park			x		Create a new master plan that addresses all four sites. This will result in a new project cost.	1	250,000
Bresemann Forest (Spanaway Regional Park)	1			x	Implement Phase I of new master plan	2	10,000,000
Lake Spanaway Golf Course (Spanaway Regional Park)	2		x		LSGC Master Plan	1	110,000
Lake Spanaway Golf Course (Spanaway Regional Park)				x	Tee renovation	1	300,000
Spanaway Park (Spanaway Regional Park)	3		x		Implement Existing Spanaway Park Master Plan, Phase 2	1	80,000
Spanaway Park (Spanaway Regional Park)				x	Build boat ramp	1	230,000
Sprinker Recreation Center (Spanaway Regional Park)	4			x	Implement Sprinker renovations	1	28,000,000
Carbon River Valley Regional Park			x		Create a master plan to develop site as a regional park	3	350,000
Carbon River Valley Regional Park				x	Begin Phase I of park development	3	10,000,000
Fairfax (Carbon River Valley Regional Park)	48		x	x	Incorporate part of site into Carbon River Valley Regional Park. (See also resource conservancy park.)	3	NIC
Fairfax Town Site (Carbon River Valley Regional Park)			x	x	Incorporate part of site into Carbon River Valley Regional Park. (See also resource conservancy park.)	3	NIC
<b>Subtotal</b>							<b>49,320,000</b>
<b>COUNTY PARKS</b>							
Buckley-Bonney Lake Park	36		x		Complete in-process site master plan	1	50,000
Buckley-Bonney Lake Park			x		Design, construction permitting, and preparation	1	150,000
Buckley-Bonney Lake Park				x	Implement master plan to develop site as a county park	1	47,000,000
Cross Property	45		x		Complete park master plan, linking site to Naches Trail Preserve as appropriate	1	100,000
Cross Property			x		Design, construction permitting, and preparation	1	380,000
Frontier Park	5		x		Complete in-process site master plan	1	70,000
Frontier Park				x	Implement master plan improvements	1	35,000,000
Heritage Recreation Center	6			x	Implement high-priority projects from Deferred Maintenance Plan	1	440,000
Heritage Recreation Center				x	Implement the long-term recommendations noted in the Deferred Maintenance Plan	3	900,000
Lake Tapps Park	7			x	Implement high-priority projects from Deferred Maintenance Plan	1	1,120,000
Lake Tapps Park				x	Implement the long-term recommendations noted in the Deferred Maintenance Plan	1	2,250,000
Meridian Habitat Park	8		x		Complete site master plan	1	100,000
Meridian Habitat Park			x		Design, construction permitting, and preparation	1	200,000
Meridian Habitat Park				x	Implement master plan to develop site	1	15,000,000
Meridian Habitat Park				x	Renovate the community center building as noted in the Deferred Maintenance Plan only if new master plan is NOT implemented	3	100,000
Orangegate Park	61		x		Complete park master plan	1	100,000
Orangegate Park			x		Design, construction permitting, and preparation	1	450,000
Orangegate Park				x	Implement master plan to develop site as a county park	1	16,000,000
Rimrock Park	64		x		Create master plan to develop site as a county park	2	150,000
Rimrock Park				x	Develop site according to master plan	3	8,000,000
Proposed Lake Kapowsin Park		x	x	x	Acquire, plan, and develop 100-200 acres for a county park	3	50,000,000
Proposed County Park (Graham Community)		x	x	x	Acquire, plan, and develop 100-200 acres for a county park	3	50,000,000
<b>Subtotal</b>							<b>179,880,000</b>

Parks	Action			Project Description <sup>1</sup>	Priority	Cost Estimate
	Unique ID (inhouse)	Acquire	Plan			
<b>LOCAL PARKS</b>						
Dawson Playfield	9			x	Implement high-priority projects from Deferred Maintenance Plan	1 90,000
Dawson Playfield				x	Implement the long-term recommendations noted in the Deferred Maintenance Plan	3 180,000
Gonyea Playfield	10			x	Implement high-priority projects from Deferred Maintenance Plan	1 860,000
Gonyea Playfield				x	Implement the long-term recommendations noted in the Deferred Maintenance Plan	3 1,750,000
Half Dollar Park	51				Landbank as local park	3 NIC
Hopp Farm	54				Landbank as local park	3 NIC
Lidford Playfield	12			x	Implement high-priority projects from Deferred Maintenance Plan	1 980,000
Mayfair Playfield	13			x	Implement high-priority projects from Deferred Maintenance Plan	1 300,000
South Hill Community Park	14			x	Build permanent restrooms	1 10,000
South Hill Community Park				x	Implement high-priority projects from Deferred Maintenance Plan	1 110,000
South Hill Community Park				x	Implement the long-term recommendations noted in the Deferred Maintenance Plan	3 250,000
Proposed Sunrise Park					Maintain site for transfer to local jurisdiction	3 NIC
Wales Property	69				Landbank/maintain site for transfer to local jurisdiction	3 NIC
Local Park Sites		x			Acquire new local park sites of 10-15 developable acres in targeted regions	2-3 15,000,000
<b>Subtotal</b>						<b>19,530,000</b>
<b>SPECIAL USE FACILITIES</b>						
Ashford Park	35	x		x	Transfer DNR 80 acre parcel (no cost)	1 0
Ashford Park				x	Implement Phase 1 park improvements	2 2,460,000
Ashford Park				x	Complete Phase 1 improvements	3 1,100,000
Ashford Park				x	Implement Phase 2 improvements	3 11,000,000
Fort Steilacoom Golf Course	15			x	Upgrade efficient irrigation system and other course improvements, including clubhouse replacement	2 2,000,000
Fox Island Fishing Pier	16			x	Implement general site improvements and upgrades	3 200,000
Lakewood Community Center	17			x	Implement landscaping and general facility upgrades	3 200,000
Purdy Sand Spit	63		x	x	Consider improvements to provide water access	3 500,000
Sunrise Beach / Doc Weathers Park	66		x	x	Consider improvements to provide water access	3 500,000
Proposed Victor Falls Access		x			Landbank site to provide access to waterfall	2 50,000
Proposed Waterfront Access Sites		x	x	x	Create an opportunity fund to acquire sites to provide water access	1-2 5,000,000
Proposed Waterfront Access Sites			x		Create master plans for these sites	1-2 200,000
Proposed Waterfront Access Sites				x	Develop sites according to master plans	2-3 5,000,000
Narrows Park	59		x		Complete shoreline permit	1 20,000
Narrows Park				x	Implement water access improvements	2 2,000,000
Riverside Park	65		x		Create master plan for site	1 50,000
Riverside Park				x	Develop site according to master plan	3 8,000,000
Longbranch Wharf				x	Refurbish the wharf in Filucy Bay	1 1,000,000
<b>Subtotal</b>						<b>39,080,000</b>

Parks	Action			Project Description <sup>1</sup>	Priority	Cost Estimate
	Unique ID (inhouse)	Acquire	Plan			
<b>RESOURCE CONSERVANCY PARKS</b>						
Chambers Creek Canyon				x	Implement plan for site revegetation	250,000
Chambers Creek Canyon				x	Improve trailheads; replace boardwalk; improve water access and parking	1,000,000
Fairfax	48		x		See Carbon River Valley Regional Park	N/A
Fairfax				x	Preserve remainder of site for resource conservation	500,000
Fairfax				x	Add interpretive and/or nature trails	250,000
Fairfax Town Site	49		x		See Carbon River Valley Regional Park	N/A
Fairfax Town Site				x	Preserve remainder of site for resource conservation	5,000
Lake Tapps Habitat	55			x	Develop interpretive trails in this resource conservancy area	500,000
Marsh Property	57			x	Implement high-priority projects from Deferred Maintenance Plan	650,000
Marsh Property				x	Transfer to Mt. Rainier National Park	N/A
Marsh Property				x	Implement the long-term recommendations noted in the Deferred Maintenance Plan	1,300,000
Nisqually River Interpretive Center	60			x	Develop interpretive trails	500,000
Nisqually River Interpretive Center				x	Build nature center	6,000,000
Parkland Habitat	18				Landbank for transfer to local jurisdiction	NIC
Parkland Praire Addition	19				Landbank for transfer to local jurisdiction	NIC
Puget Creek Beach	20			x	Beach restoration	500,000
Puget Creek Beach					Landbank for transfer to local jurisdiction	NIC
Seeley Lake Park	21			x	Trail improvements/blackberry removal	250,000
South Pierce Wetland	22			x	Consider development as resource conservancy park (interpretive trails, etc.)	NIC
Wetland Replacement	23			x	Continue to conserve for wetland mitigation	100,000
Proposed Resource Conservancy Sites		x			Create an opportunity fund for the acquisition or transfer of resource conservancy sites	1,000,000
<b>Subtotal</b>						<b>12,805,000</b>
<b>LINEAR PARKS/TRAILS</b>						
Cushman Power Line Trail	25			x	Build Phase 2 of trail	4,620,000
Cushman Power Line Trail				x	Build Phase 3 of trail	4,210,000
Foothills Trail				x	Buckley to S. Prairie, Phase 1	2,310,000
Foothills Trail				x	Buckley to S. Prairie, Phase 2	3,000,000
Foothills Trail		x			Acquire corridor, Cascade Junction to Carbonado	100,000
Foothills Trail			x		Pre-engineering, Cascade Junction to Carbonado	200,000
Foothills Trail				x	Trail development, Cascade Junction to Carbonado	3,000,000
Foothills Trail		x	x	x	Foothills Trail Extension, Other Extensions from Proposed Trail Plan	3,000,000
Carbon River Valley (Foothills Trail)	76			x	Implement site improvements to connect site with Foothills Trail	250,000
Wilkeson Creek Park (Foothills Trail)	70			x	Develop as part of Foothills Trail for water viewpoint (creek access)	500,000
Gale Creek Trail (Foothills Trail)			x		Construction permitting and preparation to address washout	300,000
Nathan Chapman Memorial Trail	24				See improvements noted with South Hill Community Park in the Deferred Maintenance Plan	N/A
Nathan Chapman Memorial Trail					Integrate with Cross County Commuter Trail	N/A
Cross County Commuter Connector--Tacoma Rail Trail			x		Create master plan	50,000
I44th Street Trail			x		Pre-engineering	150,000
I44th Street Trail				x	Develop trail	300,000
I44th Street Trail					Integrate with Cross County Commuter Trail	N/A
Ashford to Elbe Trail		x			Acquire trail corridor as needed	NIC
Ashford to Elbe Trail			x		Create a plan for trail corridor development	NIC
Ashford to Elbe Trail				x	Develop corridor according to trail plan	NIC

Parks	Action			Project		Cost	
	Unique ID (inhouse)	Acquire	Plan	Develop	Project Description <sup>1</sup>	Priority	Estimate
<b>LINEAR PARKS/TRAILS</b>							
Eatonville Rimrock Park--Rail Trail			x		Create trail plan to link Rimrock Park to Eatonville	1	50,000
Eatonville Rimrock Park--Rail Trail				x	Develop corridor according to trail plan	2	NIC
Tacoma Rail Trail--Cross Property Link			x		Create trail plan	1	100,000
Tacoma Rail Trail--Cross Property Link				x	Develop corridor according to trail plan	2	NIC
Fennel Creek Trail Corridor			x	x	Coordinate with Bonney Lake for trail development along Fennel Creek	2	N/A
Proposed Regional Trails			x		Identify trail routes through regional trails plan	2	NIC
Proposed Regional Trails			x	x	Link regional trails to trail systems in other counties	2	NIC
Proposed Regional Trails				x	Coordinate with other providers to develop trail connections	3	NIC
Tacoma Rail w/Trail			x		Support Tacoma Rail w/ Trail project	2	NIC
Tacoma Rail w/ Trail					Coordinate efforts to approve and implement Tacoma Rail w/ Trail	3	NIC
<b>Subtotal</b>							<b>22,140,000</b>
<b>UNDEVELOPED SITES</b>							
Crescent Lake Park	44		x	x	Consider developing jointly with other agencies for lake access	3	NIC
Delano Beach Park	46		x	x	Consider water access improvements	3	NIC
Ellenswood Conservancy	47				Landbank for transfer to other agencies	3	N/A
Fox Island Ferry Landing	50		x	x	Consider developing for water access (replace pier; add parking)	3	NIC
Herron Point	52		x	x	Consider developing for water access	3	NIC
Hope Park	53				Landbank for transfer to local jurisdictions	3	N/A
Malesky Property	56				Landbank for transfer to local jurisdictions		N/A
Malesky Property				x	Water access improvements	2	NIC
Malesky Property			x	x	Consider park development as special use facility	3	NIC
Peninsula Recreation Area	62		x	x	Partner with Boys & Girls Club on site development	2	NIC
Swan Creek Park	67		x		Create Master Plan for site, including the Waller Property	2	250,000
<b>Subtotal</b>							<b>250,000</b>
<b>CEMETERIES</b>							
Dieringer Cemetery	72				Pursue partnerships to maintain and manage site	2	NIC
Old Settlers Cemetery	74				Pursue partnerships to maintain and manage site	2	NIC
Roy Cemetery	75				Pursue partnerships to maintain and manage site	2	NIC
<b>Subtotal</b>							
<b>OTHER COUNTY-OWNED PARKS</b>							
Chambers Creek Properties & Golf Course	86			x	Remove old dock from site and replace with new dock just south of the existing location	1	3,000,000
Chambers Creek Properties & Golf Course				x	Construct a new ped. bridge across the BNSF railroad and other site improvements	1	3,000,000
Chambers Creek Properties & Golf Course				x	Collaborate on other site improvements	2	1,000,000
Crescent Lake Park	81		x	x	Consider developing for lake access, in partnership with P&RS	3	NIC
Naches Trail Preserve	73		x		Link site to Cross Property development	2	NIC
Purdy C (McCormick Forest)	80		x		Landbank for transfer to local jurisdictions	3	N/A
Puyallup River Levee Trail	77				Work with Puyallup to encourage continued development of Puyallup River Trail	1	NIC
Waller Property	82		x	x	Consider improvements to link site to Swan Creek Park - See Swan Creek Park master plan	3	NIC
<b>Subtotal</b>							<b>7,000,000</b>

Parks	Action			Project		Cost	
	Unique ID (inhouse)	Acquire	Plan	Develop	Project Description <sup>1</sup>	Priority	Estimate
<b>OTHER SITES</b>							
Fort Steilacoom Park	79				Continue to coordinate efforts with the City of Lakewood	2	
<b>Subtotal</b>							
<b>OTHER PLANS AND PROJECTS</b>							
Parks Comprehensive Plan			x		Complete and implement Comprehensive Plan Update in 2014, per RCO recommendations	2	150,000
Elk Plain			x		Conduct a feasibility study on the Elk Plain property	1	30,000
Lake Tapps Rafting Plan			x		Implrmt plan	1	100,000
Regional Trail Plan & Standards			x		Complete plans (Completed 2009)	1	100,000
Carbon Valley Properties Management Plan			x		Complete plans	1	150,000
1% Art Projects				x	Coordinate with other County agencies to complete these projects in 2008	1	140,000
<b>Subtotal</b>							<b>520,000</b>
<b>TOTAL</b>							<b>332,635,000</b>

<sup>1</sup> Some of these projects may require conitional use permits for implementation.

