

# PARKS & RECREATION

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All of the budgets under the Parks & Recreation Services Department are included in this section, providing a comprehensive view of these services and programs. The budget for Chambers Creek Regional Park is also included in this section as it is operated by Parks and Recreation, the land is owned by the Sewer Utility and the Golf Course is part of the reclamation program for that site. The budget for the Pierce County Fair, which is an external entity, is included in the Other Programs section.

## MAJOR ACCOMPLISHMENTS FOR 2011

**Parks and Recreation Services Department** recreation programs continued to attract a strong following with events such as Fantasy Lights at Spanaway Park with 150,000 visitors viewing the spectacular holiday light display. A major renovation project at Sprinker Recreation Center to replace the ice rink led to a successful partnership with the Puget Sound Hockey Center to continue our ice skating lesson program during the closure period until the end of 2011.

In July, the Department assumed operation and maintenance responsibilities for the Chambers Creek Regional Park which includes the Chambers Bay Golf Course. This 950 acre facility along the shores of Puget Sound also became home to the new Playground by the Sound in September as hundreds of volunteers came together to construct a new children’s playground. Installation also began on another children’s playground at Frontier Park.

The renovated amphitheatre at Meridian Habitat Park hosted the first summer “Movie in the Park”. Working in partnership with Public Works and Utilities, engineering work continued on the Foothills Trail Buckley to South Prairie section. The Department completed the sale of the Marsh property to the National Park Service, allowing this property to become part of Mt. Rainier National Park. And work began on the second construction phase at Ashford County Park which includes a new outdoor amphitheatre.

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*Parks and Recreation*

**DEPARTMENT BUDGETS**

<b>Department Name</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	<b>Absolute Change</b>	<b>Percent Change</b>
Chambers Creek Regional Park	\$ 6,944,660	\$ 9,331,690	\$ 2,387,030	34.4 %
Conservation Futures Fund	7,726,200	5,000,830	(2,725,370)	(35.3)
Golf Courses Fund	1,897,720	1,861,000	(36,720)	(1.9)
Parks and Recreation Services	6,418,080	6,184,620	(233,460)	(3.6)
Parks Construction Fund	1,220,250	1,592,000	371,750	30.5
Parks Impact Fee Fund	325,020	325,060	40	—
Parks Sales Tax Fund	2,954,990	3,119,040	164,050	5.6
Paths and Trails Fund	1,487,480	1,619,940	132,460	8.9
Second REET Parks Fund	773,000	893,340	120,340	15.6
<b>Total Parks &amp; Recreation</b>	<b>\$ 29,747,400</b>	<b>\$ 29,927,520</b>	<b>\$ 180,120</b>	<b>0.6 %</b>

**PARKS SPECIAL REVENUE FUNDS - CAPITAL IMPROVEMENTS AND MAINTENANCE SUMMARY**

Activity/Project	Prog	Paths &		Funding Source		Parks	Second REET	Totals					
		Trails	Sales Tax	Parks Constr	Fund				Impact Fees	Parks			
<b>GMA Capital Improvements</b>													
<b>Trails</b>													
Foothills Trail Buckley to South Prairie	4911	\$	—	\$	450,000	\$	—	\$	309,350	\$	190,000	\$	949,350
Lower Burnett Brdg Mitigation	4940		300,000		—		—		—		—		300,000
<b>Subtotal Trails</b>			<b>300,000</b>		<b>450,000</b>		<b>—</b>		<b>309,350</b>		<b>190,000</b>		<b>1,249,350</b>
<b>Parks &amp; Facilities</b>													
Ashford Park	4967		—		—	1,250,000			—		—		1,250,000
Frontier Playground Equipment	4939		—		—	40,000			—		—		40,000
Lake Tapps Raft Area	4917		—		—	10,000			—		—		10,000
Maint Shop Roof Repair	4963		—		140,000	—			—		—		140,000
Planned Maintenance Program	4627		—		75,000	—			—		—		75,000
SRC Outside Tennis Crts Repair	4961		—		—	60,000			—		—		60,000
SRC Tennis Ct Roof Repairs	4966		—		52,000	—			—		—		52,000
SRC HVAC Repairs	4973		—		40,000	—			—		—		40,000
<b>Subtotal Parks &amp; Facilities</b>			<b>—</b>		<b>307,000</b>	<b>1,360,000</b>			<b>—</b>		<b>—</b>		<b>1,667,000</b>
<b>Total GMA Capital Improvements</b>			<b>300,000</b>		<b>757,000</b>	<b>1,360,000</b>			<b>309,350</b>		<b>190,000</b>		<b>2,916,350</b>
<b>Other Activities</b>													
Ashford Park Maintenance	4102		—		39,450	—			—		—		39,450
Carbon River Property Maintenance	4115		—		111,330	—			—		—		111,330
Cross Property Maintenance	4145		—		18,790	—			—		—		18,790
Debt Service Payment			—		792,860	—			—		—		792,860
GH Peninsula Parks Maintenance	4135		—		166,000	—			—		—		166,000
Heritage Rec Ctr @ So Hill - Maintenance	4120		—		678,930	—			—		—		678,930
Parks Maintenance Miscellaneous			—		129,200	—			—		—		129,200
Regional Planning and Admin Support			179,090		329,190	—			15,710		113,340		637,330
South Hill Community Park Maintenance	4116		—		60,320	—			—		—		60,320
Sprinkler Structural Repairs	4954		—		—	—			—		590,000		590,000
Trail Maintenance			155,530		35,970	—			—		—		191,500
<b>Total</b>			<b>\$ 634,620</b>		<b>\$ 3,119,040</b>	<b>\$ 1,360,000</b>			<b>\$ 325,060</b>		<b>\$ 893,340</b>		<b>\$ 6,332,060</b>

Note: this summary excludes the "double-counting" of expenses which occurs when monies are transferred from one fund to another in order to aggregate project capital costs into a single fund (such as the Parks Construction Fund).

*Parks & Recreation*

**PARKS SPECIAL REVENUE FUNDS - GMA PROJECT SUMMARY**

Project Name	Prog	Estimated Project Total Cost	Expended through 12/31/2010	2011 Estimate	2012 Budget	Future Expenditures
<b>Trails</b>						
Fthls Trl Buckley to South Prairie	4911	\$ 8,059,148	\$ 4,739,878	\$ 369,920	\$ 949,350	\$ 2,000,000
Lower Burnett Brdg Mitigation	4940	474,175	124,175	50,000	300,000	—
<b>Parks &amp; Facilities</b>						
Ashford Park	4967	5,325,827	3,525,727	550,100	1,250,000	—
Frontier Playground Equipment	4939	292,000	—	252,000	40,000	—
Lake Tapps Raft Area	4917	89,380	64,380	15,000	10,000	—
Maint Shop Roof Repair	4963	140,000	—	—	140,000	—
Planned Maintenance Program	4627	75,000	—	—	75,000	—
SRC Outside Tennis Crts Repair	4961	60,000	—	—	60,000	—
SRC Tennis Ct Roof Repairs	4966	52,000	—	—	52,000	—
SRC HVAC Repairs	4973	40,000	—	—	40,000	—
<b>Projects Total</b>		<b>\$ 14,607,530</b>	<b>\$ 8,454,160</b>	<b>\$ 1,237,020</b>	<b>\$ 2,916,350</b>	<b>\$ 2,000,000</b>

# CHAMBERS CREEK REGIONAL PARK

## *Enterprise Fund*

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### **DEPARTMENTAL SUMMARY:**

The Chambers Creek Properties consist of over 950 acres located along the shores of Puget Sound and within Chambers Creek Canyon. The properties lie primarily within the City of University Place and include the County's Chambers Creek Regional Wastewater Treatment Plant, Environmental Services Building, Chambers Bay Golf Course, and hundreds of acres of recreational property adjoining these facilities.

The Chambers Creek Regional Park fund is responsible for the operation and maintenance of the Chambers Bay Golf Course operated under contract by Kemper Sports Management; operation, recreational programming, and landscape maintenance of the recreational properties contained within the Chambers Creek Properties Master Site Plan; and landscape maintenance within the Chambers Creek Regional Wastewater Treatment Plant.

The Chambers Bay Golf Course is the centerpiece of the Chambers Creek Regional Park recreational properties. The course is an 18-hole championship design and will host the United States Golf Association 2015 US Open Championship. The purpose of the course is to enhance the County's economic development efforts, provide an environmental showcase through the utilization of wastewater treatment plant by products, and generate revenue for both the course operations and other recreational features located on the properties.

In July 2011, the Public Works and Utilities Department contracted operational responsibility for the Chambers Creek Regional Park fund to the Parks and Recreation Department.

**Limited Tax General Obligation Bonds, 2005** — The \$20,770,000 Chambers Bay Golf Course general obligation bonds are serial bonds through 2030 due in annual installments ranging from \$370,000 to \$995,000, plus interest of 3% to 4.375%. The 2035 bonds are term bonds in the amount of \$5,685,000 with an interest rate of 4.5% having mandatory calls beginning in 2031 ranging from \$1,040,000 to \$1,240,000. The final maturity date is 2035. Financing is provided from the net revenues of the golf course, net revenues of the sewer utility, and/or the general fund. Bonds maturing on or after December 1, 2016 are callable beginning December 1, 2015 or any scheduled interest payment date thereafter. The outstanding bond balance on December 31, 2011 is \$19,085,000.

**Limited Tax General Obligation Bond, 2007** — The \$685,000 general obligation bond is a term bond due in equal quarterly payments of \$36,432 in principal and interest, with final payment due in July 2012. The interest rate is 4.30%. The bonds were issued to provide equipment for servicing the Chambers Bay Golf Course. Financing is provided from the net revenues of the golf course, revenues of sewer utility, and/or the general fund. The outstanding balance of the bond on December 31, 2011 is \$106,894.

*Chambers Creek Regional Park*

**BUDGET**

**HIGHLIGHTS:**

The 2012 Chambers Creek Regional Park fund budget is 34.4% above the 2011 budget. The increase is reflective of the new operating agreement between the Parks and Recreation Department and Public Works and Utilities. As such, Chambers Creek Properties expenses previously coded to Public Works and Utilities Public Development Division are now coded to this fund. The 2012 budget reflects the following:

- a) Bond Debt Service Expenses..... \$1,491,360
  - b) Chambers Bay Golf Course Management Contract..... 4,529,380
  - c) County Golf Course Expenses plus Capital ..... 1,510,640
  - d) Chambers Creek Park Operations..... 1,800,310
- \$9,331,690

The budget will be funded from green fees, pro shop and restaurant sales, payments from the USGA, including \$832,000 of USGA funding for course improvements in preparation of the 2015 US Open, and a operating transfer. The budget will use approximately \$842,000 of previously approved loan authority.

**FUNDING SOURCES**

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Charges for Services	\$ 5,313,297	\$ 4,925,302	\$ 5,175,370	\$ 5,809,890	\$ 634,520	12.3 %
Miscellaneous Revenue	165,219	821,597	19,200	20,000	800	4.2
Other Financing Sources	143,630	117,408	1,750,090	3,501,800	1,751,710	100.1
<b>Total</b>	<b>\$ 5,622,146</b>	<b>\$ 5,864,307</b>	<b>\$ 6,944,660</b>	<b>\$ 9,331,690</b>	<b>\$ 2,387,030</b>	<b>34.4 %</b>

**EXPENDITURES**

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Salaries & Wages	\$ 38,180	\$ 67,474	\$ 66,600	\$ 598,930	\$ 532,330	799.3 %
Personnel Benefits	20,325	20,979	16,620	209,500	192,880	1,160.5
Supplies	25,925	52,312	43,210	164,260	121,050	280.1
Other Services & Charges	4,496,361	5,933,848	5,114,210	6,712,440	1,598,230	31.3
Capital Outlays	901,441	132,865	122,300	155,200	32,900	26.9
Debt Service	918,961	934,484	1,581,720	1,491,360	(90,360)	(5.7)
<b>Total</b>	<b>\$ 6,401,193</b>	<b>\$ 7,141,962</b>	<b>\$ 6,944,660</b>	<b>\$ 9,331,690</b>	<b>\$ 2,387,030</b>	<b>34.4 %</b>

*Chambers Creek Regional Park*

**STAFFING SUMMARY**

	<b>2007 FTE</b>	<b>2008 FTE</b>	<b>2009 FTE</b>	<b>2010 FTE</b>	<b>2011 FTE</b>	<b>2012 FTE</b>
Dir - Parks & Recreation	—	—	—	—	—	0.20
Special Projects Manager	—	0.20	0.50	0.50	0.50	1.00
Recreation Superintendent	—	—	—	—	—	0.20
Superintendent of Parks	—	—	—	—	—	0.20
Superintendent - Admin Svcs	—	—	—	—	—	0.20
Resource Stewardship Supt	—	—	—	—	—	0.20
Contracts/Project Coord	—	—	—	—	—	1.00
Parks Supervisor	—	—	—	—	—	0.30
Recreation Supervisor	—	—	—	—	—	0.50
Parks Specialist	—	—	—	—	—	0.50
Community Center Rec Coord	—	—	—	—	—	0.50
Golf Supervisor	—	—	—	—	—	0.10
Parks Maintenance Tech	—	—	—	—	—	1.00
Office Assistant	—	—	—	—	—	1.50
Dir - PW & Utilities	—	—	—	0.03	0.01	—
Deputy PW & Utilities Dir	—	—	—	0.03	0.01	—
Budget & Fiscal Manager	—	—	—	0.05	—	—
Administrative Svcs Mgr	0.40	—	—	—	—	—
Planner	0.10	—	—	—	—	—
<b>Total</b>	<b>0.50</b>	<b>0.20</b>	<b>0.50</b>	<b>0.61</b>	<b>0.52</b>	<b>7.40</b>

**WORKLOAD SERVICE DATA**

	<b>Unit of Measure</b>	<b>2007 Actual</b>	<b>2008 Actual</b>	<b>2009 Actual</b>	<b>2010 Actual</b>	<b>2011 Estimate</b>	<b>2012 Estimate</b>
<b>Chambers Bay Golf Course Operations</b>							
Golf Course Activity	Rounds played	19,096	38,437	31,834	28,432	33,668	35,986

*Chambers Creek Regional Park*

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# CONSERVATION FUTURES FUND

## *Special Revenue Fund*

*The mission of the Conservation Futures Program is to provide a reliable and predictable source of funds to help acquire interests in open space, habitat areas, wetlands, and farm, agricultural, and timberlands in unincorporated and incorporated areas of Pierce County.*

**DEPARTMENTAL SUMMARY:**

Parks and Recreation Services manages the Conservation Futures Fund, which was established by the County Council in 1991. The property tax levy is intended to provide a reliable and predictable source of funds to help preserve open space in both the unincorporated and incorporated areas of the County. Open space land acquisition applications for the use of this property tax levy are submitted by local jurisdictions and citizens. Citizen and staff committees review all applications and recommend to the Pierce County Council approval of qualifying projects.

**BUDGET**

The 2012 Conservation Futures budget includes:

**HIGHLIGHTS:**

- a) Bond Debt Service .....\$1,545,950
  - b) Land Purchases (unspecified)..... 2,722,000
  - c) Meridian Park operations and maintenance ..... 461,250
  - d) General Administration Expenses .....271,630
- \$5,000,830

### FUNDING SOURCES

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Use of Fund Balance	\$ —	\$ —	\$ 2,356,960	\$ 1,011,450	\$ (1,345,510)	(57.1) %
Taxes	3,742,022	3,694,901	3,791,170	3,900,870	109,700	2.9
Intergovernmental Revenue	608,521	2,161,985	273,000	—	(273,000)	(100.0)
Charges for Services	3,479	11,883	10,000	14,000	4,000	40.0
Miscellaneous Revenue	96,794	64,152	93,570	73,010	(20,560)	(22.0)
Other Financing Sources	1,336	6,710	1,201,500	1,500	(1,200,000)	(99.9)
<b>Total</b>	<b>\$ 4,452,152</b>	<b>\$ 5,939,631</b>	<b>\$ 7,726,200</b>	<b>\$ 5,000,830</b>	<b>\$ (2,725,370)</b>	<b>(35.3) %</b>

### EXPENDITURES

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Salaries & Wages	\$ 248,577	\$ 319,257	\$ 306,430	\$ 343,130	\$ 36,700	12.0 %
Personnel Benefits	91,211	112,267	108,590	126,030	17,440	16.1
Supplies	27,533	26,761	19,220	27,500	8,280	43.1
Other Services & Charges	200,046	225,946	211,420	232,320	20,900	9.9
Intergovernmental Services	—	3,779	3,870	3,900	30	0.8
Capital Outlays	4,040,647	3,584,642	5,531,370	2,722,000	(2,809,370)	(50.8)
Debt Service-Principal	1,548,696	1,546,743	1,545,300	1,545,950	650	—
<b>Total</b>	<b>\$ 6,156,710</b>	<b>\$ 5,819,395</b>	<b>\$ 7,726,200</b>	<b>\$ 5,000,830</b>	<b>\$ (2,725,370)</b>	<b>(35.3) %</b>

*Conservation Futures Fund*

**STAFFING SUMMARY**

	<b>2007 FTE</b>	<b>2008 FTE</b>	<b>2009 FTE</b>	<b>2010 FTE</b>	<b>2011 FTE</b>	<b>2012 FTE</b>
Sustainability Manager	—	—	—	—	—	0.32
Resource Stewardship Supt	0.50	0.50	0.65	0.65	0.65	0.55
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Parks Maintenance Tech	1.00	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.50	0.50	0.50	1.50	1.50	1.50
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.15</b>	<b>4.15</b>	<b>4.15</b>	<b>4.37</b>

# GOLF COURSES FUND

## *Enterprise Fund*

*The mission of the Golf Program is to provide quality golf services and facilities through sound planning, effective deployment of human resources, equipment and materials, and careful and efficient financial management.*

**DEPARTMENTAL SUMMARY:**

Parks and Recreation Services operates two golf courses which are budgeted and accounted for in a separate self-supporting enterprise fund. Course maintenance and improvement costs are paid for out of the golf course fund. The pro shop operation of both golf courses is contracted to a concessionaire, while maintenance and improvements are done by Pierce County.

Lake Spanaway Golf Course is a 160 acre, 18 hole championship play course, located in south Pierce County. The course was constructed 27 years ago with most of the majestic Douglas Fir trees left in place. Lake Spanaway Golf Course contains a pro shop, restaurant, and full sized covered driving range.

Fort Steilacoom Golf Course is a 105 acre, nine hole golf course of medium length located in the Lakewood area north of Western State Hospital. This golf course caters to the intermediate golfer.

**BUDGET HIGHLIGHTS:**

The 2012 Golf Courses Fund budget is 1.9% below that of 2011. The budget reflects normal operating expenses and repairs adjusted for inflation, modest fee increases, and a small reduction of .1 FTE.

### FUNDING SOURCES

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Charges for Services	\$ 1,857,634	\$ 1,653,895	\$ 1,897,720	\$ 1,861,000	\$ (36,720)	(1.9) %
Miscellaneous Revenue	2,373	61	—	—	—	—
Other Financing Sources	22,920	124,482	—	—	—	—
<b>Total</b>	<b>\$ 1,882,927</b>	<b>\$ 1,778,438</b>	<b>\$ 1,897,720</b>	<b>\$ 1,861,000</b>	<b>\$ (36,720)</b>	<b>(1.9) %</b>

### PROGRAM EXPENDITURES

	2011 FTE	2012 FTE	2011 Budget	2012 Budget	Absolute Change	Percent Change
Lake Spanaway - Operations	6.60	6.50	\$ 1,593,890	\$ 1,559,830	\$ (34,060)	(2.1) %
Ft Steilacoom - Operations	1.30	1.30	303,830	301,170	(2,660)	(0.9)
<b>Total</b>	<b>7.90</b>	<b>7.80</b>	<b>\$ 1,897,720</b>	<b>\$ 1,861,000</b>	<b>\$ (36,720)</b>	<b>(1.9) %</b>

*Golf Courses Fund*

**STAFFING SUMMARY**

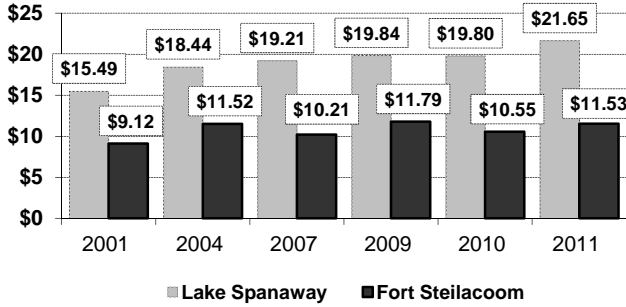
	<b>2007 FTE</b>	<b>2008 FTE</b>	<b>2009 FTE</b>	<b>2010 FTE</b>	<b>2011 FTE</b>	<b>2012 FTE</b>
Golf Supervisor	1.00	1.00	1.00	1.00	1.00	0.90
Golf Course Coordinator	2.00	2.00	2.00	2.00	1.00	1.00
Parks Maintenance Tech	6.13	6.13	5.63	5.63	5.50	5.50
Office Assistant	0.40	0.40	0.40	0.40	0.40	0.40
<b>Total</b>	<b>9.53</b>	<b>9.53</b>	<b>9.03</b>	<b>9.03</b>	<b>7.90</b>	<b>7.80</b>

**WORKLOAD SERVICE DATA**

	<b>Unit of Measure</b>	<b>2007 Actual</b>	<b>2008 Actual</b>	<b>2009 Actual</b>	<b>2010 Actual</b>	<b>2011 Estimate</b>	<b>2012 Estimate</b>
<b>Lake Spanaway Golf Course</b>							
Rounds of Golf	Admission	44,107	46,760	45,647	39,982	40,000	40,000
Golf Car Rentals	Rental	13,002	14,026	11,478	10,168	10,200	10,800
Driving Range	Admission	46,173	54,929	58,096	50,225	51,000	51,500
Golf Lessons	Participant	196	69	128	204	100	150
<b>Ft Steilacoom Golf Course</b>							
Rounds of Golf	Admission	23,440	23,306	21,836	19,649	19,287	19,600
Golf Cart Rental	Rental	5,578	5,642	4,695	2,976	2,950	3,000

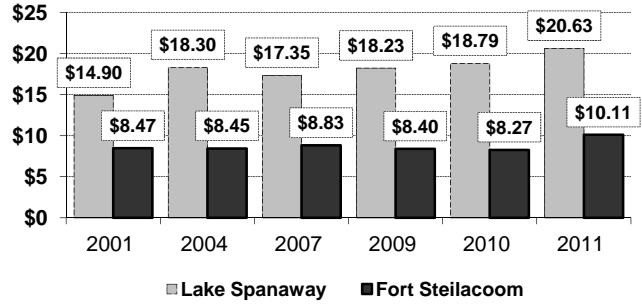
**BUDGET RATIOS**

**Operating Expense per Round**



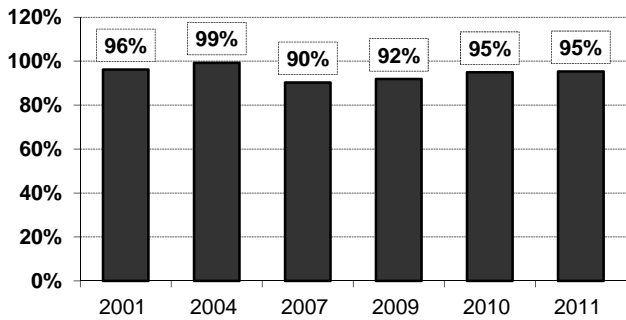
❖ From 2001 to 2011 the operating cost per round of golf, excluding costs of the management company, increased 40% at Lake Spanaway and increased 26% at Fort Steilacoom, unadjusted for inflation. The ten year averages are \$19.49 at Lake Spanaway and \$11.15 at Fort Steilacoom.

**Operating Revenue per Round**



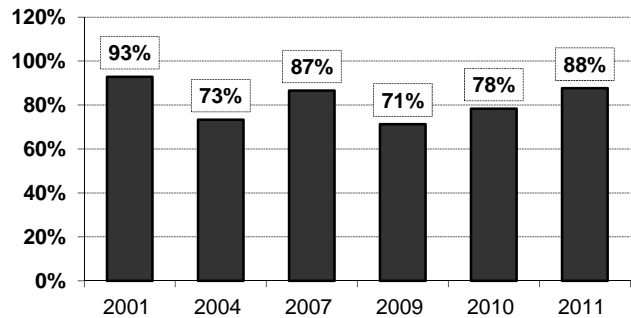
❖ From 2001 to 2011 the revenue per round of golf, excluding revenues paid to the management company, increased 38% at Lake Spanaway and increased 19% at Fort Steilacoom, unadjusted for inflation. The ten year averages are \$17.90 at Lake Spanaway and \$8.79 at Fort Steilacoom.

**Percent of Operating Self-Support**



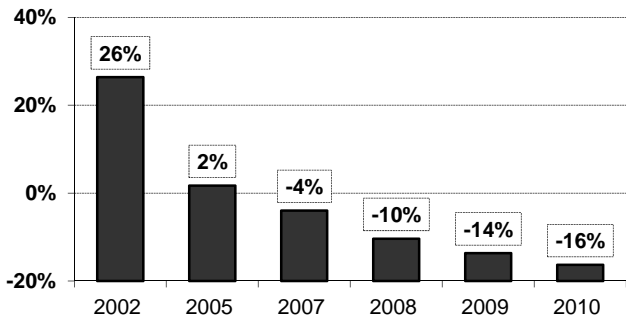
❖ From 2001 to 2011 the extent of self-support at Lake Spanaway decreased 1%. The ten year average is 92%.

**Percent of Operating Self-Support**



❖ From 2001 to 2011 the extent of self-support at Fort Steilacoom decreased 6%. The ten year average is 79%.

**Unrestricted Assets to Operating Revenue**



❖ From 2002 to 2010 the unrestricted assets of the Golf Courses fund at year-end, compared to total operating revenue for the year, decreased to 162%. The eight year average is 2%.

*Golf Courses Fund*

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# PARKS AND RECREATION SERVICES

## General Fund

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*The mission of the Department of Parks and Recreation, as a regional provider, is to deliver quality recreation opportunities through a well-managed comprehensive network of parks, trails, open space, and recreational facilities for the residents of Pierce County. This can be accomplished through creative partnerships, effective planning, competent and well-trained staff, and through efficient financial management.*

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**DEPARTMENTAL  
SUMMARY:**

The Parks and Recreation Services Department provides leisure/facility services to residents of Pierce County. The Parks Division maintains over 3,452 acres at 47 park sites, which include two community centers, four boat launch sites, 34 miles of trails, and a large variety of passive and active facilities. Several sites are committed to remain in their natural state without development.

The Recreation Division provides programs which include athletics, tournaments, youth, and adult sports teams and leagues, arts, touring services, youth camps, special needs, and inclusion programming, tennis, badminton, pickle ball, golf, bicycling, skateboarding, ice skating, figure skating, and hockey, cooperative play for families, snow skiing, walks, runs, and environmental projects. In addition, the recreation division offers several community-wide/regional special events such as Fantasy Lights at Spanaway Park, Reflections Ice Show, Tour de Pierce family bicycle ride, and the Classic Car Show. Partnerships with local school districts, community groups and businesses play an important role in enhancing our department's ability to deliver quality parks and recreation services. Volunteers working in the recreation programs are relied upon for their enthusiasm and knowledge which allows us to offer programs that can meet the needs of a unique and culturally diverse population in Pierce County. Nearly 100 contractual agreements are administered each year for recreation programs designed to be self-supporting with money generated from fees, grants, and donations. Over 3,300,000 people are served annually by Pierce County Parks and Recreation facilities, events, and activities.

**BUDGET  
HIGHLIGHTS:**

The 2012 General Fund budget for Parks and Recreation is 3.6% below 2011. The budget reflects a \$300,000 allocation dedicated for parks maintenance supported by fund balance and a transfer in from the Parks Sales Tax Fund. The budget also includes inflationary increases for staff and operating expenses, an increase of 2.1 FTE as well as modest fee increases.

*Parks and Recreation Services*

**PERFORMANCE MEASURES**

- |   |   |
|---|---|
| <p>1) Complete construction of the remaining section of the Foothills trail from South Prairie to Buckley. <small>(Pierce County Goals A, B, C, D, E)</small></p> <p>2) Install ten timed locks on restroom doors located at Spanaway Park, South Hill Park, Gonyea Park, and Dawson Park to reduce staff time devoted to opening and closing restrooms. <small>(Pierce County Goals A, B, C, D, E)</small></p> <p>3) Assuming a re-opening of the Sprinker Recreation Center ice arena in December 2011, Parks and Recreation Services will return to full programming and revenue collections of \$450,970, similar to the 2010</p> | <p>revenue by offering the same programming and adding a variety of open house and Special Events. <small>(Pierce County Goals A, B, C, D, E)</small></p> <p>4) Re-establish a critical free recreation program by seeking grants and community support to cover 100% of the cost of the Kidmobile program at eight different elementary schools in the summer of 2012. <small>(Pierce County Goals A, B, C, D, E)</small></p> <p>5) Identify and contact four new marketing outlets to advertise recreational programs. <small>(Pierce County Goals A, B, C, D, E)</small></p> |
|---|---|

**FUNDING SOURCES**

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
General Fund Support	\$ 4,234,926	\$ 3,669,734	\$ 4,012,350	\$ 4,102,570	\$ 90,220	2.2 %
Grants/Intergovernmental	84,276	56,904	69,000	66,000	(3,000)	(4.3)
Fees/Charges	1,925,400	2,126,393	2,336,730	2,016,050	(320,680)	(13.7)
<b>Total</b>	<b>\$ 6,244,602</b>	<b>\$ 5,853,031</b>	<b>\$ 6,418,080</b>	<b>\$ 6,184,620</b>	<b>\$ (233,460)</b>	<b>(3.6) %</b>

**PROGRAM EXPENDITURES**

	2011 FTE	2012 FTE	2011 Budget	2012 Budget	Absolute Change	Percent Change
Administration	10.75	9.95	\$ 1,566,980	\$ 1,492,290	\$ (74,690)	(4.8) %
Recreation	4.55	4.55	934,540	935,920	1,380	0.1
Community Centers	1.95	2.15	376,740	394,650	17,910	4.8
Parks Maintenance	18.35	19.05	3,546,980	3,361,760	(185,220)	(5.2)
Furlough/Salary Savings	—	—	(7,160)	—	7,160	100.0
<b>Total</b>	<b>35.60</b>	<b>35.70</b>	<b>\$ 6,418,080</b>	<b>\$ 6,184,620</b>	<b>\$ (233,460)</b>	<b>(3.6) %</b>



*Parks and Recreation Services*

<b>STAFFING SUMMARY</b>						
	<b>2007 FTE</b>	<b>2008 FTE</b>	<b>2009 FTE</b>	<b>2010 FTE</b>	<b>2011 FTE</b>	<b>2012 FTE</b>
Dir - Parks & Recreation	0.80	0.80	0.80	0.80	0.80	0.60
Recreation Superintendent	0.90	0.90	0.90	0.90	0.90	0.70
Superintendent of Parks	0.90	0.90	0.90	0.90	0.90	0.70
Superintendent - Admin Svcs	—	—	0.55	0.55	0.55	0.35
Community Center Manager	1.00	1.00	1.00	1.00	1.00	1.00
Parks Supervisor	1.65	2.00	2.00	1.00	1.00	0.70
Recreation Supervisor	3.00	3.00	3.00	3.00	3.00	2.50
Parks Specialist	3.00	3.00	2.48	3.29	3.75	3.25
Parks Maintenance Tech	14.31	13.60	14.12	12.19	12.75	14.25
Community Center Maint Coord	—	1.00	1.00	1.00	1.00	1.00
Community Center Rec Coord	2.00	2.00	2.00	2.00	1.80	2.50
Ice Skating Coord	0.78	0.78	0.78	0.78	0.78	0.78
Ice Skating Program Coord	0.77	0.77	0.77	0.77	0.77	0.77
Office Assistant	7.85	7.85	7.85	6.60	6.10	6.10
Companionship Coord	—	—	—	0.50	0.50	0.50
Resource Stewardship Supt	0.40	0.40	0.25	—	—	—
Custodian	1.50	1.50	0.50	—	—	—
Admin Prog Manager	0.55	0.55	—	—	—	—
Parks & Rec Planner	1.00	1.00	—	—	—	—
<b>Total</b>	<b>40.41</b>	<b>41.05</b>	<b>38.90</b>	<b>35.28</b>	<b>35.60</b>	<b>35.70</b>

*Parks and Recreation Services*

**EXPENDITURE BY ACTIVITY**

	Prog	2011 Budget	2011 Revenue	2011 General Fund Support	2012 Budget	2012 Revenue	2012 General Fund Support
<b>Administration</b>							
Administrative Office	4101	\$ 783,860	\$ 56,090	\$ 727,770	\$ 671,250	\$ 57,860	\$ 613,390
<b>Subtotal</b>		<b>783,860</b>	<b>56,090</b>	<b>727,770</b>	<b>671,250</b>	<b>57,860</b>	<b>613,390</b>
<b>Lakewood Community Center</b>	<b>4385</b>	<b>358,630</b>	<b>150,490</b>	<b>208,140</b>	<b>288,830</b>	<b>134,180</b>	<b>154,650</b>
<b>Parks</b>							
Maintenance-East Area Shop	4106	400,630	—	400,630	373,510	—	373,510
Riverside Park	4108	25,500	1,400	24,100	21,310	1,420	19,890
Gonyea Playfield	4109	99,610	450	99,160	104,370	5,000	99,370
East Area Small Parks	4110	40,460	—	40,460	76,820	—	76,820
Spanaway Park	4111	465,890	89,500	376,390	526,820	92,530	434,290
Frontier Park	4112	372,890	124,600	248,290	328,340	121,310	207,030
Dawson Playfield	4113	79,520	—	79,520	57,080	1,000	56,080
Ft Steilacoom Park	4118	151,520	—	151,520	51,520	—	51,520
Lakewood Small Parks	4128	10,050	1,000	9,050	12,060	1,020	11,040
Planned Maintenance Program	4627	—	—	—	300,000	75,000	225,000
Lake Tapps Park	4761	316,560	122,200	194,360	307,480	124,530	182,950
<b>Subtotal Parks</b>		<b>1,962,630</b>	<b>339,150</b>	<b>1,623,480</b>	<b>2,159,310</b>	<b>421,810</b>	<b>1,737,500</b>
<b>Recreation Programs</b>							
Recreation Program General	4401	346,460	4,000	342,460	338,580	4,000	334,580
Sports Camp Contracts	4410	32,280	6,600	25,680	16,250	23,200	(6,950)
Cooperative Play Programs	4414	600	1,150	(550)	300	300	—
Special Populations Camps	4418	—	30,000	(30,000)	32,500	19,000	13,500
Track Program	4419	11,910	13,000	(1,090)	10,390	10,000	390
Adult Leagues	4423	77,960	142,000	(64,040)	51,450	134,000	(82,550)
Companionship Project	4431	45,170	74,000	(28,830)	64,500	67,000	(2,500)
Alpine Ski School	4435	3,500	3,000	500	3,000	2,000	1,000
Youth Leagues	4436	32,620	50,800	(18,180)	31,270	43,800	(12,530)
Special Events	4440	17,880	34,200	(16,320)	17,220	36,500	(19,280)
Fantasy Lights	4980	246,800	253,000	(6,200)	272,630	248,000	24,630
<b>Subtotal Recreation Programs</b>		<b>815,180</b>	<b>611,750</b>	<b>203,430</b>	<b>838,090</b>	<b>587,800</b>	<b>250,290</b>
<b>Sprinker Recreation Center</b>							
Sprinker Recreation Center	4225	1,653,740	1,072,100	581,640	1,765,590	719,550	1,046,040
SRC Recreation Classes	4226	54,830	70,000	(15,170)	54,400	65,000	(10,600)
Ice Arena Concession	4228	200	6,000	(5,800)	300	5,520	(5,220)
SRC Sports Clinics	4229	1,800	2,000	(200)	1,800	—	1,800
SRC Tournaments	4230	25,820	28,000	(2,180)	22,020	20,010	2,010
SRC Outside Maintenance	4231	353,420	35,900	317,520	374,190	34,800	339,390
SRC Outside Concessions	4232	300	6,500	(6,200)	300	6,520	(6,220)
SRC Special Events	4234	7,670	27,750	(20,080)	8,540	29,000	(20,460)
Sprinker Structural Repairs	4954	400,000	—	400,000	—	—	—
<b>Subtotal Sprinker Rec. Center</b>		<b>2,497,780</b>	<b>1,248,250</b>	<b>1,249,530</b>	<b>2,227,140</b>	<b>880,400</b>	<b>1,346,740</b>
<b>Grand Total</b>		<b>\$ 6,418,080</b>	<b>\$ 2,405,730</b>	<b>\$ 4,012,350</b>	<b>\$ 6,184,620</b>	<b>\$ 2,082,050</b>	<b>\$ 4,102,570</b>

*Parks and Recreation Services*

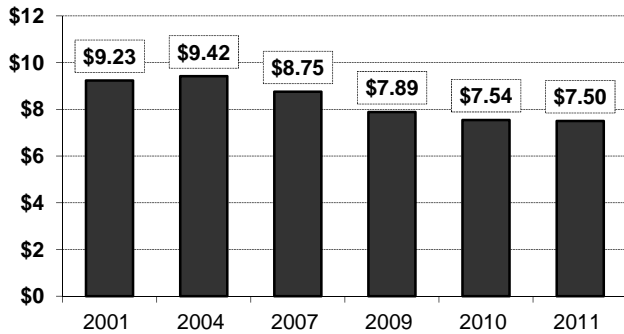
**WORKLOAD SERVICE DATA**

	<b>Unit of Measure</b>	<b>2007 Actual</b>	<b>2008 Actual</b>	<b>2009 Actual</b>	<b>2010 Actual</b>	<b>2011 Estimate</b>	<b>2012 Estimate</b>
<b>Land<sup>1</sup></b>							
Regional Parks	acres	—	320	1,745	1,745	1,745	1,745
County Parks	acres	—	210	670	670	670	670
Local Parks	acres	—	71	115	115	115	115
Special Use Facilities	acres	—	90	314	89	89	89
Resource Conservancy Parks	acres	—	212	1,638	1,638	1,638	1,638
Linear Parks/Trails	acres	—	459	523	521	521	521
Undeveloped Sites	acres	—	2,510	90	89	89	89
Cemeteries	acres	—	5	6	6	6	6
<b>Recreation Programs</b>							
Athletics - Youth	Teams	95	98	116	88	102	110
Athletics - Adult	Teams	297	304	270	290	280	285
Ballfields	Participant	217,814	210,960	207,580	210,200	206,521	208,000
Companionship Program	Participant	5,500	6,738	7,305	8,692	8,600	8,700
Facility Rentals	Participant	202,000	203,500	205,300	203,000	205,000	210,000
Fantasy Lights	Visitors	128,548	81,882	141,934	119,410	130,000	130,000
Gymnasium Rentals	Participant	35,000	32,000	34,000	43,399	43,500	44,000
Ice Arena	Participant	119,000	83,000	90,507	87,506	29,790	90,000
Leisure Classes	Participant	15,700	21,960	30,408	18,991	21,000	22,000
Meeting Room Rentals	Renters	45,600	41,460	56,270	62,231	44,000	63,000
Picnic Shelter Rentals	Participant	22,800	22,500	35,705	24,442	32,000	33,000
Tennis Courts	Participant	36,800	32,280	27,588	54,677	30,000	48,000
Skateboard Park	Participant	9,150	9,710	10,290	12,000	7,000	11,000
Special Events-Indoor	Participant	102	179	271	2,147	3,000	3,000
Special Events-Outdoor	Participant	1,592	2,721	3,276	33,457	35,000	35,000
Summer Camps/Mobile Rec	Participant	15,100	16,000	5,000	1,462	1,500	1,500

<sup>1</sup>A new classification methodology was implemented in 2008.

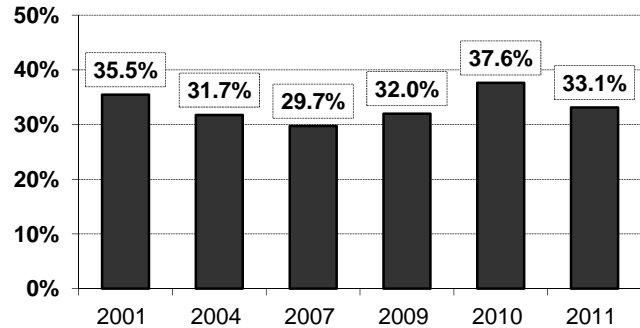
## BUDGET RATIOS

Per Capita Expenditures



❖ From 2001 to 2011 the per capita expenditures for parks and recreation services for all County residents decreased 19% after adjusting for inflation. The ten year average is \$8.53.

Percent of Self-Support



❖ From 2001 to 2011 the ratio of revenues to expenditures (the percentage of self-support) for parks and recreation services decreased 7%. The ten year average is 32%.

# PARKS CONSTRUCTION FUND

## *Capital Project Fund*

**DEPARTMENTAL SUMMARY:** This fund has been established so that the various funding sources for each individual project can be combined into one accounting structure. Revenue sources include Park Impact Fees, Parks Sales Tax, Second REET, prior fund balance, and grants or contributions.

**BUDGET HIGHLIGHTS:** The \$1,592,000 budget is proposed to be allocated as shown in the Project Summary table. As noted in that table, most of the actual financing is generated through transfers from other parks related funds.

### FUNDING SOURCES

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Use of Fund Balance	\$ —	\$ —	\$ 90,000	\$ 110,000	\$ 20,000	22.2 %
Intergovernmental Revenue	54,045	26,907	125,700	800,000	674,300	536.4
Miscellaneous Revenue	—	—	4,550	—	(4,550)	(100.0)
Other Financing Sources	1,932,828	234,986	1,000,000	682,000	(318,000)	(31.8)
<b>Total</b>	<b>\$ 1,986,873</b>	<b>\$ 261,893</b>	<b>\$ 1,220,250</b>	<b>\$ 1,592,000</b>	<b>\$ 371,750</b>	<b>30.5 %</b>

**PROJECT SUMMARY**

Project Name	Proj #	Estimated Project Total Cost	2012 Total Budget	Prior Fund Balance	Funding Sources				2012 Total Revenues
					Grants/Other	Park Impact	Parks Sales Tax	Second REET	
Ashford Park	4967	\$5,354,502	\$1,250,000	\$ —	\$1,250,000	\$ —	\$ —	\$ —	\$1,250,000
Frontier Playground Equipment	4939	292,000	40,000	40,000	—	—	—	—	40,000
Lake Tapps Raft Area	4917	160,683	10,000	10,000	—	—	—	—	10,000
Maint Shop Roof Repair	4963	140,000	140,000	—	—	—	140,000	—	140,000
SRC Outside Tennis Crts Repair	4961	60,000	60,000	60,000	—	—	—	—	60,000
SRC Tennis Ct Roof Repairs	4966	52,000	52,000	—	—	—	52,000	—	52,000
SRC HVAC Repairs	4973	40,000	40,000	—	—	—	40,000	—	40,000
<b>GMA Capital Facilities Plan</b>		<b>6,039,185</b>	<b>1,592,000</b>	<b>110,000</b>	<b>1,250,000</b>	<b>—</b>	<b>232,000</b>	<b>—</b>	<b>1,592,000</b>
<b>Total</b>		<b>\$6,039,185</b>	<b>\$1,592,000</b>	<b>\$ 110,000</b>	<b>\$1,250,000</b>	<b>\$ —</b>	<b>\$ 232,000</b>	<b>\$ —</b>	<b>\$1,592,000</b>

# PARKS IMPACT FEE FUND

## *Special Revenue Fund*

**DEPARTMENTAL SUMMARY:** This fund accounts for the park impact fees collected per Ordinances No. 96-122S and No. 2000-19S. Funds are transferred to support projects as costs are incurred.

**BUDGET HIGHLIGHTS:** The \$325,060 budget for fiscal 2012 reflects the transfer of park impact fees to the parks projects listed below and a small allocation for administrative expenses.

FUNDING SOURCES						
	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Use of Fund Balance	\$ —	\$ —	\$ —	\$ 40	\$ 40	∞ %
Charges for Services	212,270	390,420	325,000	325,000	—	—
Miscellaneous Revenue	1,358	113	20	20	—	—
<b>Total</b>	<b>\$ 213,628</b>	<b>\$ 390,533</b>	<b>\$ 325,020</b>	<b>\$ 325,060</b>	<b>\$ 40</b>	<b>— %</b>

PROJECT SUMMARY					
Project Name	CRP #	To Paths & Trails Fund (152)	Park Impact Fee	2012 Budget	
Foothills Trail Buckley to South Prarie	4911	\$ 309,350	\$ —	\$ 309,350	
<b>GMA Capital Facilities Plan</b>		<b>309,350</b>	<b>—</b>	<b>309,350</b>	
Administration Support Expenses		—	15,710	15,710	
<b>Total</b>		<b>\$ 309,350</b>	<b>\$ 15,710</b>	<b>\$ 325,060</b>	

STAFFING SUMMARY						
	2007 FTE	2008 FTE	2009 FTE	2010 FTE	2011 FTE	2012 FTE
Superintendent - Admin Svcs	—	—	0.05	0.05	0.05	0.05
Admin Program Manager	0.05	0.05	—	—	—	—
<b>Total</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>

*Parks Impact Fee Fund*

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# PARKS SALES TAX FUND

## *Special Revenue Fund*

**DEPARTMENTAL SUMMARY:**

On September 19, 2000, the voters of Pierce County approved Proposition 1, authorizing the imposition of a sales and use tax equal to one tenth of one percent within Pierce County to be used for regional and local parks, accredited zoos, aquariums, and wildlife preserves.

The allocation of the tax receipts (which was imposed on January 1, 2001) was established as 50% for the Zoo/Trek authority and 50% for the cities and Pierce County. The second 50% is in turn allocated to the cities (or Metro Park Districts) and the County based upon the most recent state certified population figures. The Parks Sales Tax Fund receives the County's allocation and accounts for the disbursement of these funds.

**BUDGET HIGHLIGHTS:**

The 2012 Parks Sales Tax Fund budget totals \$3,119,040. The detailed projects and expenses are presented on the following page. In summary, the budget includes:

- a) Allocations for capital improvements (Sprinker, Foothills Trail, Spanaway Park) for \$757,000;
- b) General park and recreation maintenance and support expenses (\$1,239,990);
- c) Debt service costs for the park bond issued in 2006 (\$792,860); and
- d) General administration, planning, and support expenses (\$329,190).

### FUNDING SOURCES

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Use of Fund Balance	\$ —	\$ —	\$ 379,130	\$ 483,430	\$ 104,300	27.5 %
Taxes	2,180,893	2,233,733	2,250,000	2,264,400	14,400	0.6
Intergovernmental Revenue	271,180	300,798	200,000	250,000	50,000	25.0
Charges for Services	11,679	16,055	21,930	22,500	570	2.6
Miscellaneous Revenue	109,570	95,920	103,930	98,650	(5,280)	(5.1)
Other Financing Sources	1,462	540	—	60	60	∞
<b>Total</b>	<b>\$ 2,574,784</b>	<b>\$ 2,647,046</b>	<b>\$ 2,954,990</b>	<b>\$ 3,119,040</b>	<b>\$ 164,050</b>	<b>5.6 %</b>

*Parks Sales Tax Fund*

**PROJECT SUMMARY**

Project Name	CRP #	To REET	To Paths	Direct Parks	Parks	2012	
		Constr	& Trails				To General
		Fund (302)	Fund (152)	Fund Parks	Expenses	Fund (312)	
Foothills Trail Buckley to South Prarie	4911	\$ —	\$ 450,000	\$ —	\$ —	\$ —	\$ 450,000
Maint Shop Roof Repair	4963	—	—	—	—	140,000	140,000
Planned Maintenance Program	4627	—	—	75,000	—	—	75,000
SRC Tennis Ct Roof Repairs	4966	—	—	—	—	52,000	52,000
SRC HVAC Repairs	4973	—	—	—	—	40,000	40,000
<b>Subtotal GMA Transfers</b>		<b>—</b>	<b>450,000</b>	<b>75,000</b>	<b>—</b>	<b>232,000</b>	<b>757,000</b>
<b>Contributions to Other Parks Projects</b>							
Ashford Park Maintenance	4102	—	—	—	39,450	—	39,450
Carbon River Properties Maintenance	4115	—	—	—	111,330	—	111,330
Cross Property Maintenance	4145	—	—	—	18,790	—	18,790
Debt Service payment		—	—	—	792,860	—	792,860
GH Peninsula Parks Maintenance	4135	—	—	—	166,000	—	166,000
Heritage Rec Ctr @ So Hill - Maintenance	4120	—	—	—	678,930	—	678,930
Parks Maintenance Miscellaneous	4615	—	—	—	129,200	—	129,200
South Hill Community Park	4116	—	—	—	60,320	—	60,320
Regional Planning and Admin Support		—	—	—	329,190	—	329,190
Trail Maintenance		—	35,970	—	—	—	35,970
<b>Total</b>		<b>\$ —</b>	<b>\$ 485,970</b>	<b>\$ 75,000</b>	<b>\$ 2,326,070</b>	<b>\$ 232,000</b>	<b>\$ 3,119,040</b>

**STAFFING SUMMARY**

	2007	2008	2009	2010	2011	2012
	FTE	FTE	FTE	FTE	FTE	FTE
Dir - Parks & Recreation	0.10	0.10	0.10	0.10	0.10	0.10
Recreation Superintendent	0.05	0.05	0.05	0.05	0.05	0.05
Superintendent of Parks	0.05	0.05	0.05	0.05	0.05	0.05
Superintendent - Admin Svcs	—	—	0.20	0.20	0.20	0.20
Resource Stewardship Supt	0.05	0.05	0.05	0.30	0.30	0.20
Contracts/Project Coord	1.00	1.00	1.00	—	0.80	0.80
Parks Supervisor	0.35	—	—	1.00	1.00	1.00
Parks Specialist	—	—	0.26	0.41	0.10	0.10
Parks Maintenance Tech	5.35	4.86	4.14	4.14	4.25	4.75
Admin Program Mgr	0.20	0.20	—	—	—	—
Facilities Maint Supv	—	—	—	—	—	—
<b>Total</b>	<b>7.15</b>	<b>6.31</b>	<b>5.85</b>	<b>6.25</b>	<b>6.85</b>	<b>7.25</b>

## PATHS AND TRAILS FUND

*Special Revenue Fund*

*The mission of the Paths and Trails Program is to develop a network of multi-use, alternative transportation pathways throughout Pierce County.*

**DEPARTMENTAL  
SUMMARY:**

The Paths and Trails Fund, managed by Parks and Recreation Services, is dedicated to development of a network of multi-use paths and trails throughout the County. The fund was established in 1987 to provide resources for planning, construction, acquisition, and maintenance of a path and trail system. Fund revenues are an allocation of at least 0.42% of the total funds received from the motor vehicle fuel tax, as authorized by RCW 47.30.

**BUDGET  
HIGHLIGHTS:**

The 2012 budget of \$1,619,940 reflects the construction projects planned for next year, maintenance costs for the existing trails, and general administration expenses. These projects and activities are shown on the next page, along with the related funding sources.

### FUNDING SOURCES

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Use of Fund Balance	\$ —	\$ —	\$ 2,960	\$ 300,000	\$ 297,040	10,035.1 %
Intergovernmental Revenue	1,068,397	596,246	677,500	313,100	(364,400)	(53.8)
Miscellaneous Revenue	16,191	41,580	22,050	21,500	(550)	(2.5)
Other Financing Sources	3,614,431	558,663	784,970	985,340	200,370	25.5
<b>Total</b>	<b>\$ 4,699,019</b>	<b>\$ 1,196,489</b>	<b>\$ 1,487,480</b>	<b>\$ 1,619,940</b>	<b>\$ 132,460</b>	<b>8.9 %</b>

**PROJECT SUMMARY**

Project Name	Proj #	Estimated Project Total Cost	2012 Total Budget	Use of Fund Balance	Motor Vehicle Fuel	Rent Revenue	Funding Sources			2nd REET	Parks Sales Tax	Grant/Other	2012 Total Revenues
							Parks Impact Fees	Parks Impact Fees	Parks Impact Fees				
Fthis Trl Buckley to South Prarie	4911	\$ 7,689,469	\$ 949,350	\$ —	—	\$ —	—	\$ 309,350	\$ 190,000	\$ 450,000	\$ —	\$ 949,350	
Lower Burnett Brdg Mitigation	4940	762,454	300,000	300,000	—	—	—	—	—	—	—	300,000	
<b>GMA Capital Facilities Plan</b>		<b>7,689,469</b>	<b>1,249,350</b>	<b>300,000</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>309,350</b>	<b>190,000</b>	<b>450,000</b>	<b>—</b>	<b>1,249,350</b>	
Administration		—	179,090	—	172,210	6,880	—	—	—	—	—	179,090	
Trail Maintenance		—	191,500	—	140,890	14,640	—	—	—	35,970	—	191,500	
<b>Total</b>		<b>\$ 8,451,923</b>	<b>\$ 1,619,940</b>	<b>\$ 300,000</b>	<b>\$ 313,100</b>	<b>\$ 21,520</b>	<b>\$ 309,350</b>	<b>\$ 190,000</b>	<b>\$ 485,970</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 1,619,940</b>	

*Paths and Trails Fund*

**STAFFING SUMMARY**

	<b>2007 FTE</b>	<b>2008 FTE</b>	<b>2009 FTE</b>	<b>2010 FTE</b>	<b>2011 FTE</b>	<b>2012 FTE</b>
Planner	1.00	1.00	1.00	0.80	0.80	1.00
Parks Specialist	—	—	0.26	0.30	0.15	0.15
Parks Maintenance Tech	1.21	1.41	1.61	1.54	1.00	1.00
<b>Total</b>	<b>2.21</b>	<b>2.41</b>	<b>2.87</b>	<b>2.64</b>	<b>1.95</b>	<b>2.15</b>

*Paths and Trails Fund*

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## SECOND REET PARKS FUND

### *Special Revenue Fund*

**DEPARTMENTAL SUMMARY:** The Second REET, which can only be allocated for infrastructure projects (e.g. roads, sewers, parks, water systems) was approved in late 2001, to be effective in 2002. The Council approved an allocation of 75% for Transportation projects and 25% for Parks and Recreation projects.

**BUDGET HIGHLIGHTS:** The 2012 budget reflects the allocation of these resources (as shown below), including a \$590,000 loan repayment for Sprinkler Improvemens done in 2011.

### FUNDING SOURCES

	2009 Actual	2010 Actual	2011 Budget	2012 Budget	Absolute Change	Percent Change
Use of Fund Balance	\$ —	\$ —	\$ —	\$ 162,000	\$ 162,000	∞ %
Taxes	897,544	756,697	773,000	731,340	(41,660)	(5.4)
<b>Total</b>	<b>\$ 897,544</b>	<b>\$ 756,697</b>	<b>\$ 773,000</b>	<b>\$ 893,340</b>	<b>\$ 120,340</b>	<b>15.6 %</b>

### PROJECT SUMMARY

Project Name	Project #	2012 Budget
<b>Transfer to Paths and Trails (Fund 152)</b>		
Foothills Trail Buckley to South Prarie	4911	\$ 190,000
<b>GMA Capital Facilities Plan</b>		<b>190,000</b>
Parks REET Project Coordination/Admin		113,340
Sprinkler Loan Repayment	4954	590,000
<b>Total</b>		<b>\$ 893,340</b>

### STAFFING SUMMARY

	2007 FTE	2008 FTE	2009 FTE	2010 FTE	2011 FTE	2012 FTE
Dir - Parks & Recreation	0.10	0.10	0.10	0.10	0.10	0.10
Recreation Superintendent	0.05	0.05	0.05	0.05	0.05	0.05
Superintendent of Parks	0.05	0.05	0.05	0.05	0.05	0.05
Superintendent - Admin Svcs	—	—	0.20	0.20	0.20	0.20
Resource Stewardship Supt	0.05	0.05	0.05	0.05	0.05	0.05
Office Assistant	0.25	0.25	0.25	0.50	0.50	0.50
Contracts/Projects Coord	0.50	0.50	0.50	0.80	—	—
Admin Program Mgr	0.20	0.20	—	—	—	—
<b>Total</b>	<b>1.20</b>	<b>1.20</b>	<b>1.20</b>	<b>1.75</b>	<b>0.95</b>	<b>0.95</b>

*Second REET Parks Fund*

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